FLEET AND MOBILITY BAROMETER 2025

COUNTRY REPORT









1 FLEET CHARACTERISTICS

4 CONNECTED FLEETS

2 FINANCING METHODS

5 EMPLOYEE MOBILITY

ENERGY MIX

6 FUTURE CHALLENGES





RESEARCH APPROACH



INTERVIEWS WITH CORPORATE FLEET DECISION MAKERS

20-MINUTE **PHONE INTERVIEWS**

FIELDWORK



READING NOTES ABOUT THE REPORT

Some graphics may not be perfectly equal to 100%. It is due to rounding.

RESEARCH OBJECTIVES





What short term shifts are shaping the market?



What kind of vehicles will the market expect in 3 years?





How do mobility solutions impact corporate mobility?





QUOTAS ON COMPANY SIZE & INDUSTRY

COMPANY SIZE & SECTOR Small companies Medium companies Large companies 100 to 249 250/500 Number of employees 1-99 /499/999 /1.000 + TOTAL CONSTRUCTION **INDUSTRY SERVICES** TRADE 20% Weight of company size segment 300 161 Number of interviews

28 COUNTRIES - 3 REGIONAL BENCHMARKS



Morrocco and Turkey: compared with Europe benchmark





KEY COUNTRY INSIGHTS



DESPITE PERSISTENT GLOBAL UNCERTAINTIES, MOST SWISS COMPANIES REMAIN CONFIDENT ABOUT THE **FUTURE OF THEIR FLEETS**

94% anticipate their fleet will either remain stable or grow in the next 3 years (with 18% expecting growth, driven by business development)

29% include second-hand vehicles, mainly used as pool cars or tool cars, and 53% consider including some



OPERATIONAL LEASING / FULL-SERVICE LEASING IN SWITZERLAND HAS ROOM FOR GROWTH

19% are considering either introducing Operational leasing / Full-service leasing or further increasing it in the next 3 years

22% report Operational leasing / Full-service leasing is their current primary financing method



FLEET ELECTRIFICATION REMAINS STRONG WITHIN SWISS **FLEETS**

87% have already implemented electrified technologies or are considering to do so for their passenger car fleets

69% consider the lack of charging infrastructure as the main barrier to BEV adoption for passenger cars, while **88%** have or plan to implement a charging strategy



A CONFIRMED CONNECTIVITY SAY-DO GAP: A SIGNIFICANT LEVEL OF EOUIPMENT BUT STILL A LIMITED USE OF TELEMATICS DATA

33% have adopted telematics tools (for passenger cars, LCVs or both)

61% equipped use or consider using telematics data. with only 14% already using it to



A SIGNIFICANT COMMITMENT TO EMPLOYEE MOBILITY BY SWISS COMPANIES, DRIVEN BY CSR POLICIES

37% have already implemented

car or cash allowance or are considering to do so, strengthening its position as one of the most attractive mobility options for employees

50% to **55%** quote

compliance with CSR policies among their key motivations to implement mobility solutions and policies



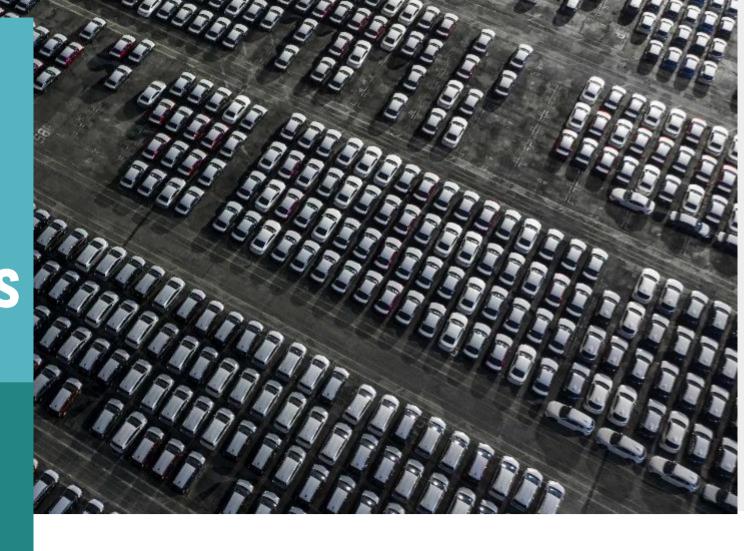
CLEAR AWARENESS OF NEED TO DECARBONIZE IN LINE WITH TOP CHALLENGE OF FLEET ELECTRIFICATION

15% have set targeted decarbonization goals to date (with 27% currently evaluating such goals) **30%** quote fleet electrification among their main challenges for the next 3 years, closely followed by the adaptation to restrictive public policies on ICE (28%)









FLEET CHARACTERISTICS KEY INSIGHTS

For 2025, most Swiss companies remain confident about the future of their fleets

94% of companies anticipate that their fleets will either remain stable or grow over the next three years, with 18% expecting growth, in line with other European markets (respectively 91% and 24% for other European markets).

This trend has been steady for two years and is consistent across different company sizes and vehicle types (passenger cars and light commercial vehicles).

Fleet growth is primarily driven by business development

76% of Swiss companies expecting fleet growth cite business development as the primary reason, consistently with the European trend (73%).

This is followed by HR-related needs (47%).

The share of companies stating they have or consider having second-hand vehicles in their fleet is significant

29% of Swiss companies already include second-hand vehicles, up to 42% among large companies, and below the European average (39%).

And a significant additional 53% are considering doing so in the next 3 years.

In terms of usage, second-hand passenger cars are mainly used as pool cars (92%) and tool cars (80%), in line with other European markets.





RESPONDENT POSITION

HOW TO READ THE RESULTS?

In Switzerland, 24% of the respondents are Fleet director / manager.



SC5TER. Could you please specify your exact position in the company? Basis: companies with corporate vehicles = 100%

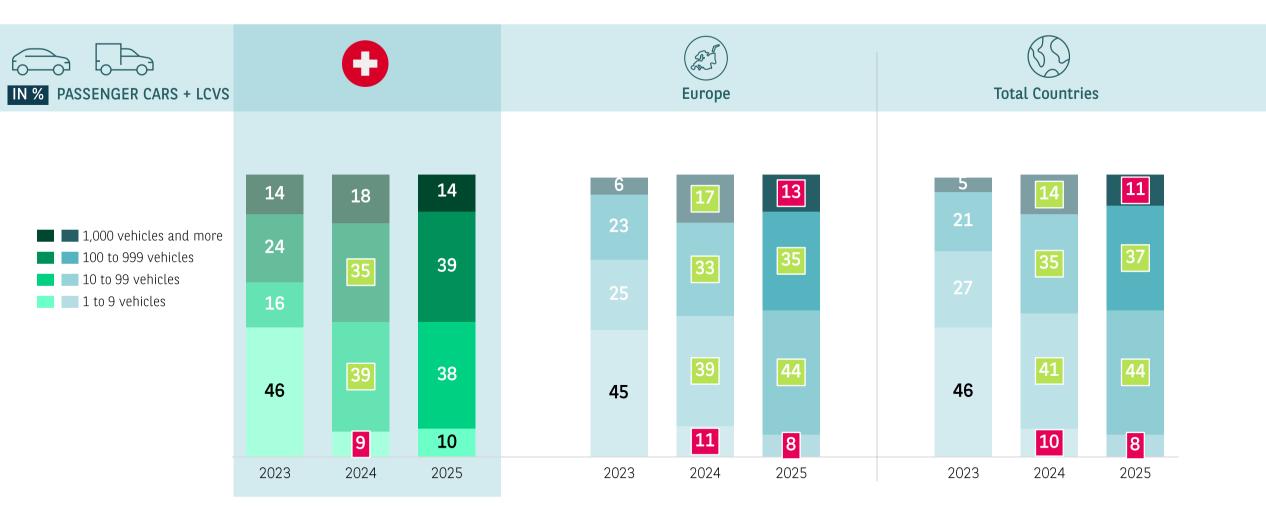




NUMBER OF VEHICLES IN FLEETS

HOW TO READ THE RESULTS?

In Switzerland in 2025, vehicle fleets are composed of: 10% with 1-9 vehicles, 38% with 10-99 vehicles, 39% with 100-999 vehicles and 14% with 1.000 or more.



A5/ZDA5. Can you please tell us the total number of vehicles of less than 3.5 tons in your fleet? Basis: companies with corporate vehicles = 100%



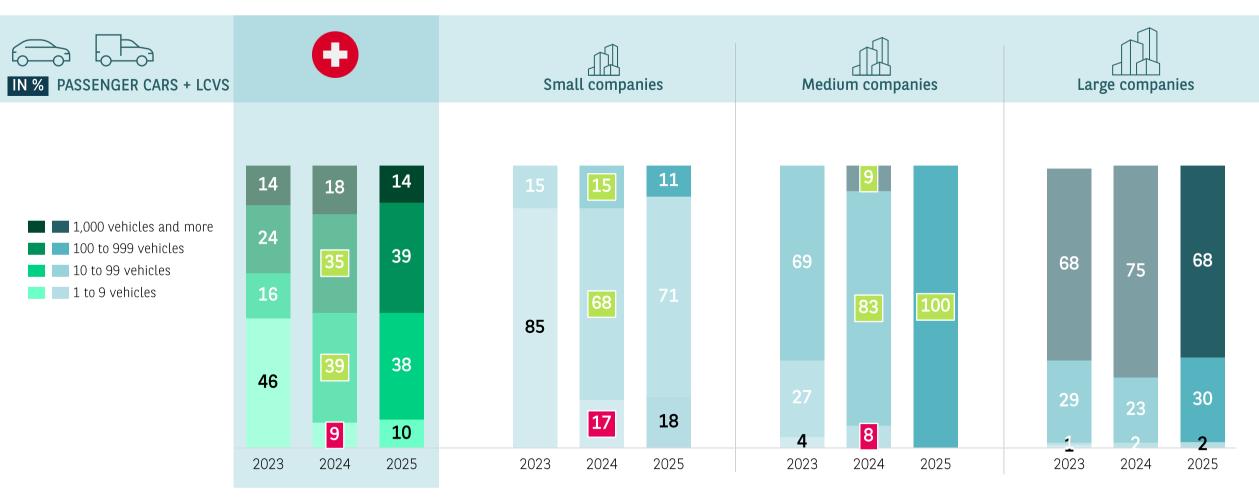




NUMBER OF VEHICLES IN FLEETS

HOW TO READ THE RESULTS?

In Switzerland in 2025, vehicle fleets are composed of: 10% with 1-9 vehicles, 38% with 10-99 vehicles, 39% with 100-999 vehicles and 14% with 1.000 or more.



A5/ZDA5. Can you please tell us the total number of vehicles of less than 3.5 tons in your fleet? Basis: companies with corporate vehicles = 100%







NUMBER OF PASSENGER CARS AND LCVS IN FLEETS

HOW TO READ THE RESULTS?

In Switzerland in 2025, passenger car fleets are composed of: 35% with 1-9 vehicles, 25% with 10-99 vehicles, 40% with 100-999 vehicles and 0% with 1000 or more. And LCV fleets are composed of: 22% with 1-9 vehicles, 31% with 10-99 vehicles, 44% with 100-999 vehicles and 2% with 1,000 or more.



A5F. Can you please tell us the total number of cars and then the number of LCV's or vans in your fleet? Basis: companies with corporate vehicles = 100%







NUMBER OF PASSENGER CARS AND LCVS IN FLEETS

HOW TO READ THE RESULTS?

In Switzerland in 2025, passenger car fleets are composed of: 35% with 1-9 vehicles, 25% with 10-99 vehicles, 40% with 100-999 vehicles and 0% with 1000 or more. And LCV fleets are composed of: 22% with 1-9 vehicles, 31% with 10-99 vehicles, 44% with 100-999 vehicles and 2% with 1,000 or more.



A5F. Can you please tell us the total number of cars and then the number of LCV's or vans in your fleet? Basis: companies with corporate vehicles = 100%







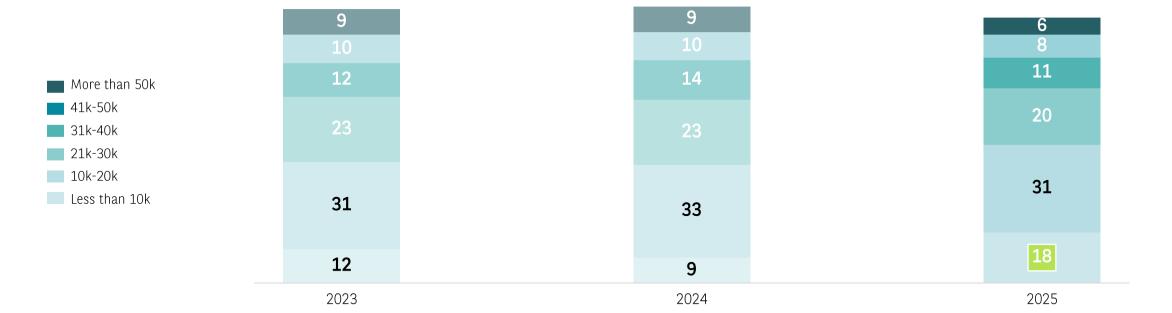
AVERAGE ANNUAL MILEAGE PER VEHICLE

HOW TO READ THE RESULTS?

In 2025, 18% of the vehicles have an average annual mileage of less than 10,000 km.



Local question



DE32A. What is the average annual mileage per vehicle in your fleet? Basis: companies with corporate vehicles = 100%



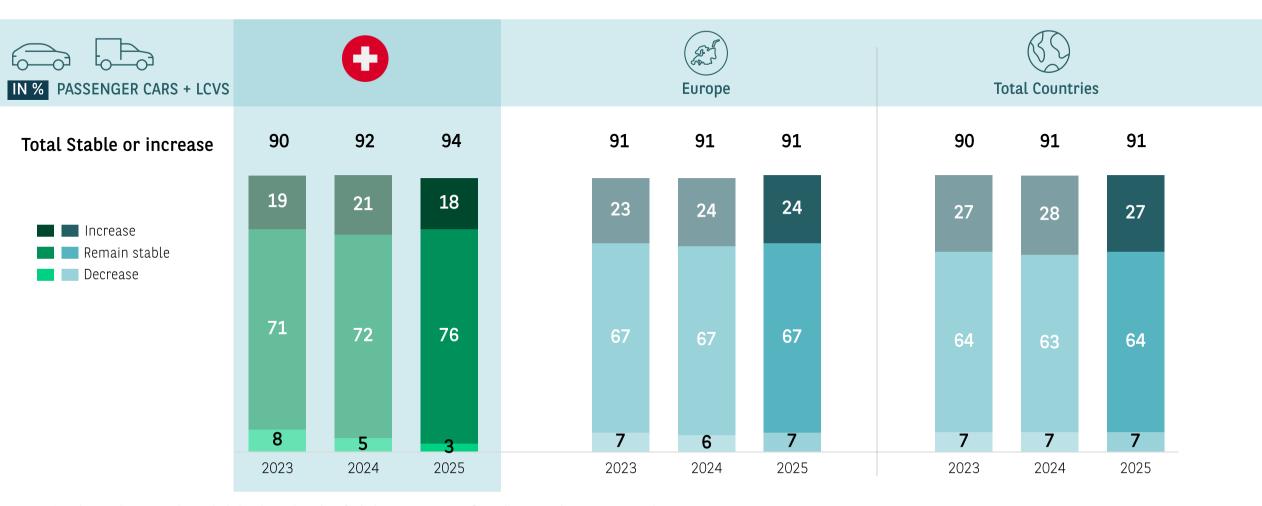




FLEET GROWTH POTENTIAL

HOW TO READ THE RESULTS?

In Switzerland in 2025, 94% of the companies expect their fleet to remain stable or to increase in the next 3 years.



A8. In the next three years, do you think that the total number of vehicles in your company fleet will increase, decrease or remain the same? Basis: companies with corporate vehicles = 100%







FLEET GROWTH POTENTIAL

HOW TO READ THE RESULTS?

In Switzerland in 2025, 94% of the companies expect their fleet to remain stable or to increase in the next 3 years.



A8. In the next three years, do you think that the total number of vehicles in your company fleet will increase, decrease or remain the same? Basis: companies with corporate vehicles = 100%



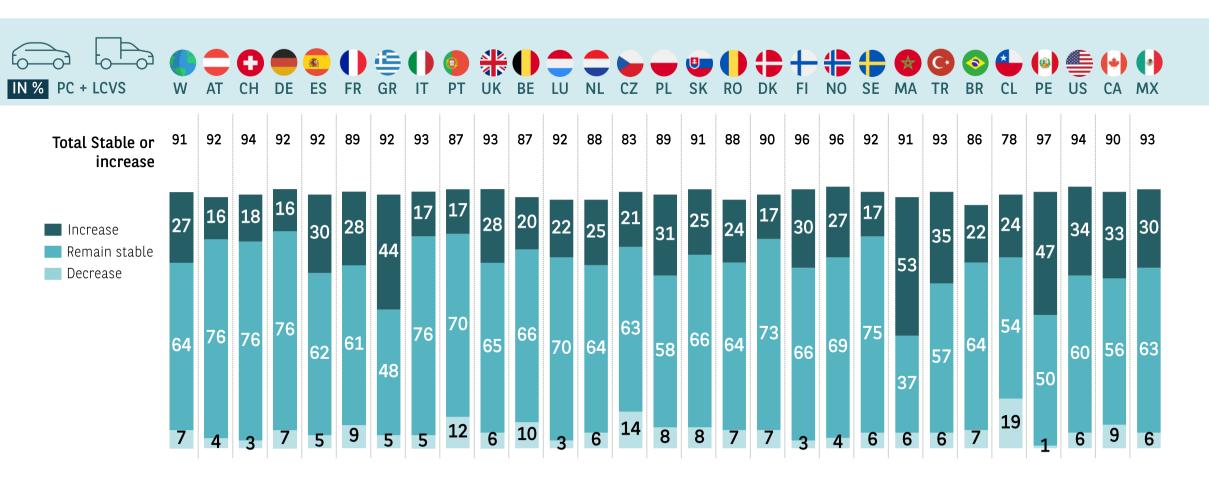




FLEET GROWTH POTENTIAL

HOW TO READ THE RESULTS?

In Switzerland in 2025, 94% of the companies expect their fleet to remain stable or to increase in the next 3 years.



A8. In the next three years, do you think that the total number of vehicles in your company fleet will increase, decrease or remain the same? Basis: companies with corporate vehicles = 100%

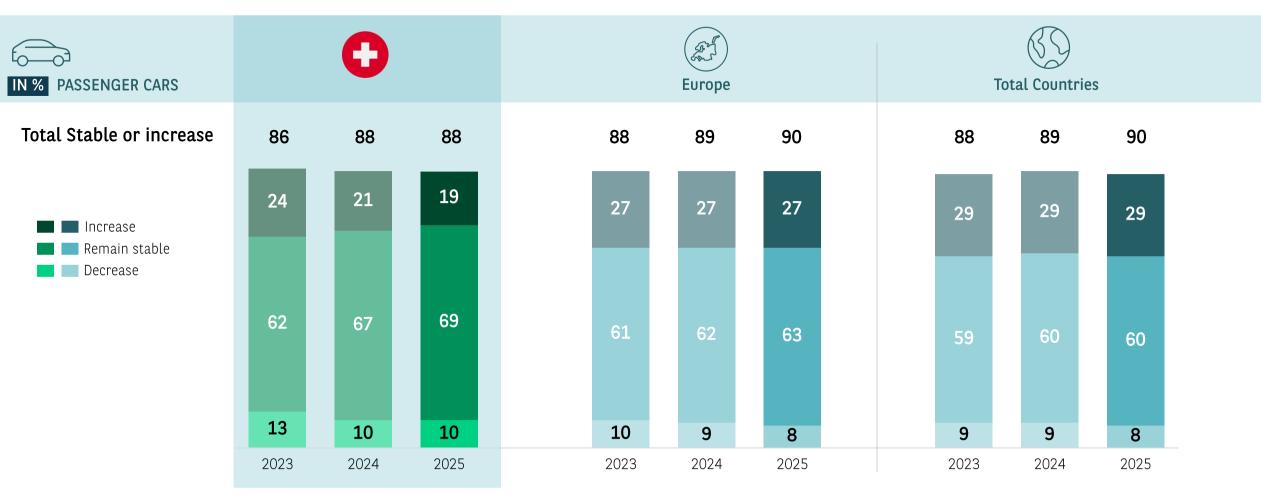




PASSENGER CAR FLEET GROWTH POTENTIAL

HOW TO READ THE RESULTS?

In Switzerland in 2025, 88% of the companies expect their passenger car fleet to remain stable or to increase in the next 3 years.



A9. In the next three years, do you think that the total number of your passenger cars will...? Basis: companies with passenger cars







PASSENGER CAR FLEET GROWTH POTENTIAL

HOW TO READ THE RESULTS?

In Switzerland in 2025, 88% of the companies expect their passenger car fleet to remain stable or to increase in the next 3 years.



A9. In the next three years, do you think that the total number of your passenger cars will...? Basis: companies with passenger cars

X% Significantly higher / lower vs. previous wave

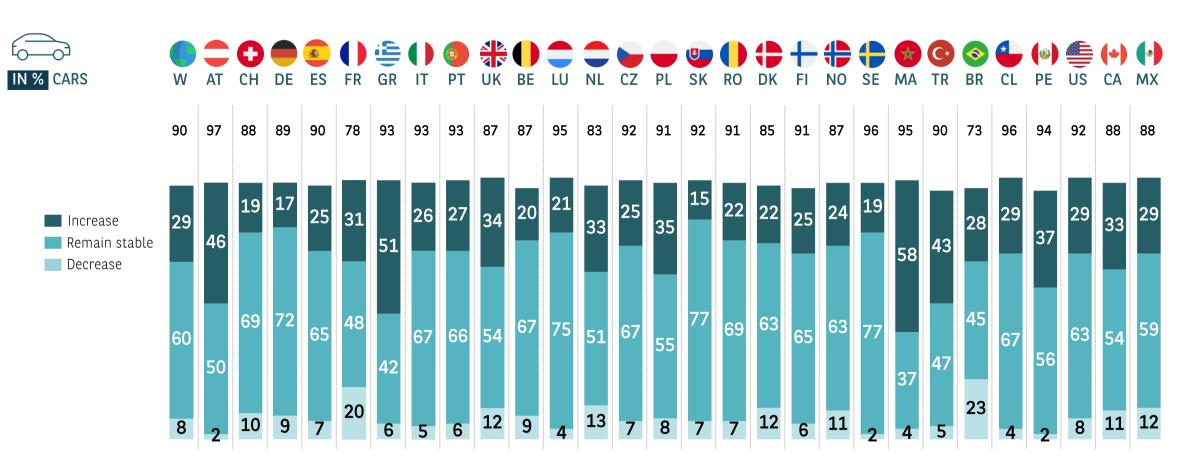




PASSENGER CAR FLEET GROWTH POTENTIAL

HOW TO READ THE RESULTS?

In Switzerland in 2025, 88% of the companies expect their passenger car fleet to remain stable or to increase in the next 3 years.



A9. In the next three years, do you think that the total number of your passenger cars will...? Basis: companies with passenger cars

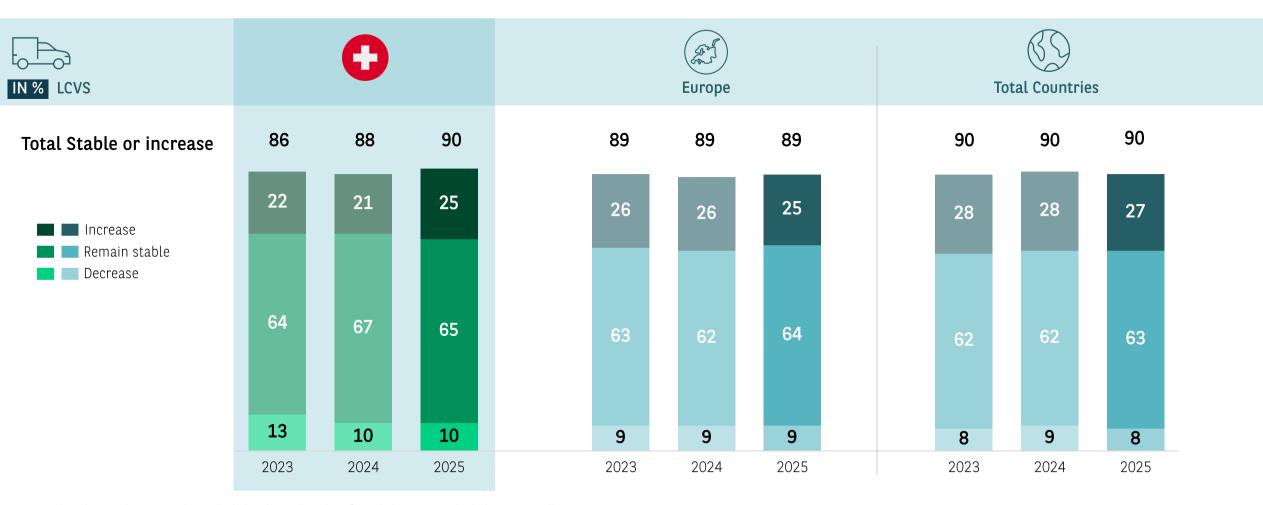




LCV FLEET GROWTH POTENTIAL

HOW TO READ THE RESULTS?

In Switzerland in 2025, 90% of the companies expect their LCV fleet to remain stable or to increase in the next 3 years.



A10. In the next three years, do you think that the total number of your light commercial vehicles or vans will...? Basis: companies with LCVs



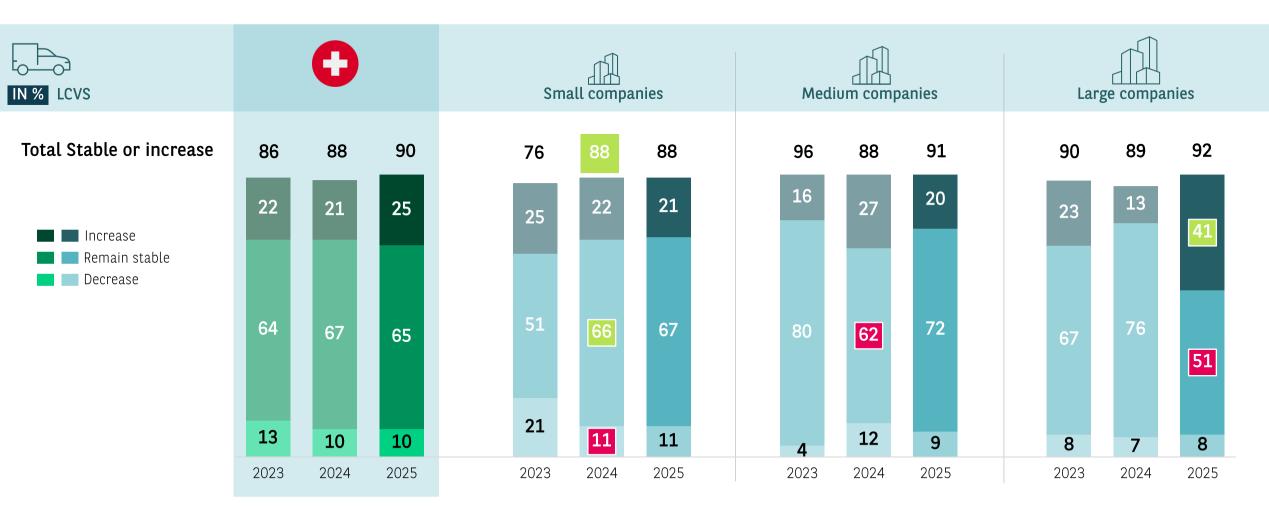




LCV FLEET GROWTH POTENTIAL

HOW TO READ THE RESULTS?

In Switzerland in 2025, 90% of the companies expect their LCV fleet to remain stable or to increase in the next 3 years.



A10. In the next three years, do you think that the total number of your light commercial vehicles or vans will...? Basis: companies with LCVs



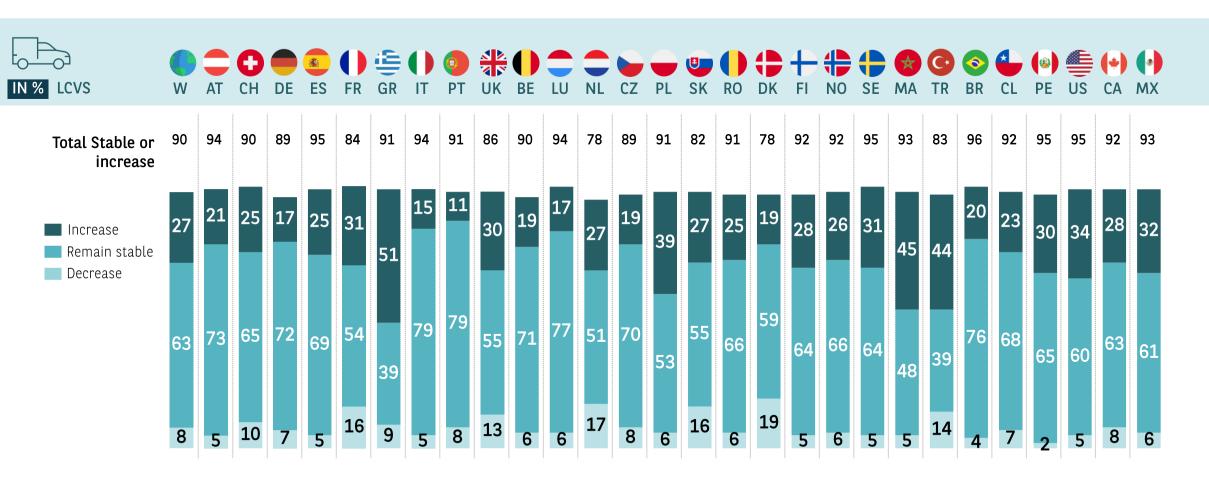




LCV FLEET GROWTH POTENTIAL

HOW TO READ THE RESULTS?

In Switzerland in 2025, 90% of the companies expect their LCV fleet to remain stable or to increase in the next 3 years.



A10. In the next three years, do you think that the total number of your light commercial vehicles or vans will...? Basis: companies with LCVs

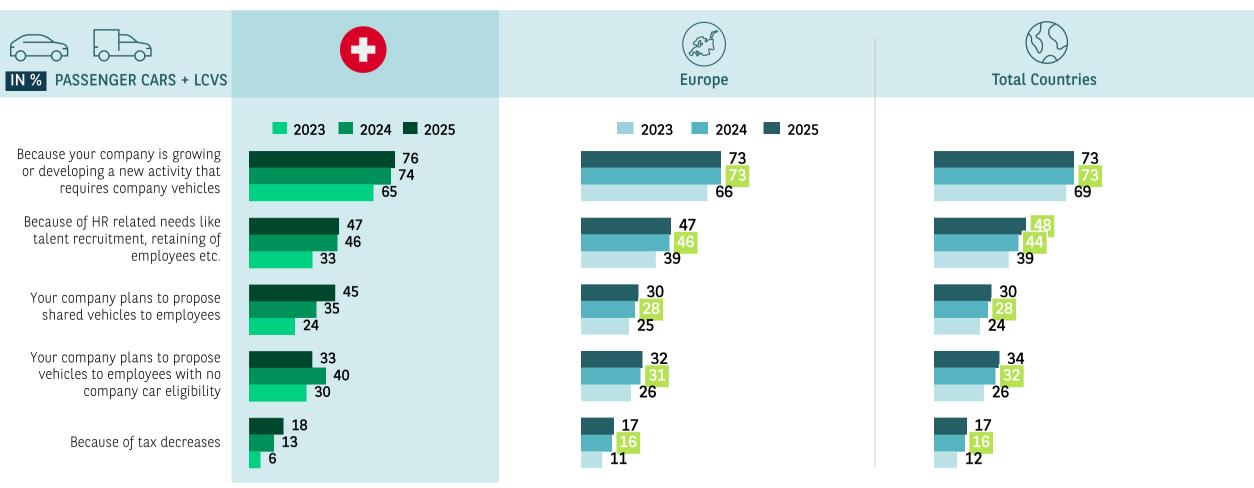




REASONS FOR FUTURE FLEET INCREASE

HOW TO READ THE RESULTS?

In Switzerland in 2025, 76% of the companies expecting an increase of their fleet explain it by: Because your company is growing or developing a new activity that requires company vehicles.



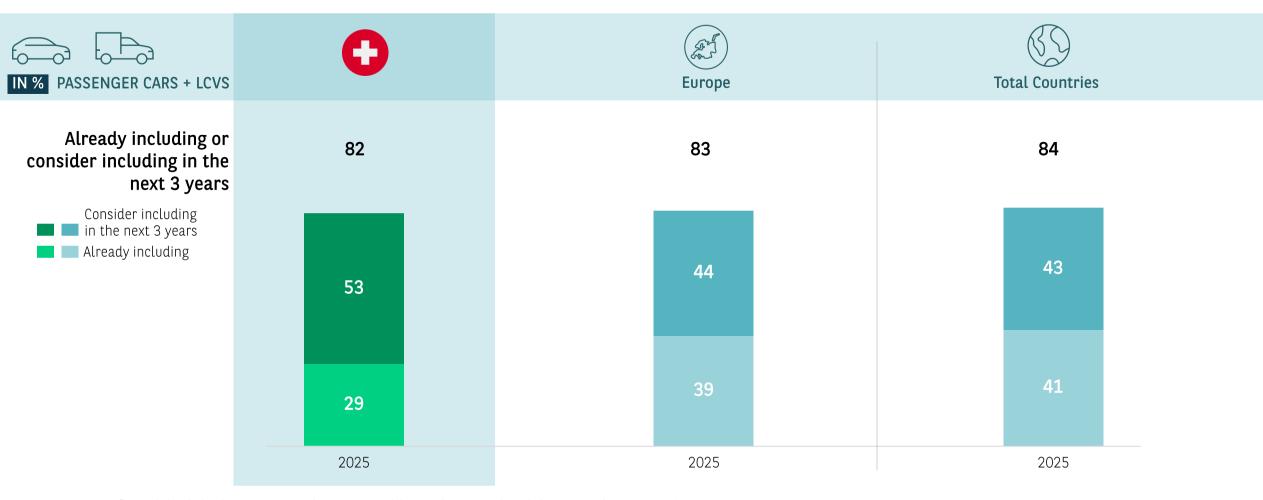
A8A. Why do you think the total number of vehicles in your company fleet will increase? Basis: companies expecting an increase of the fleet





X% Significantly higher / lower vs. previous wave

In Switzerland in 2025, 82% of the companies are already including vehicles that were not new when acquired or are considering doing so in the next 3 years.







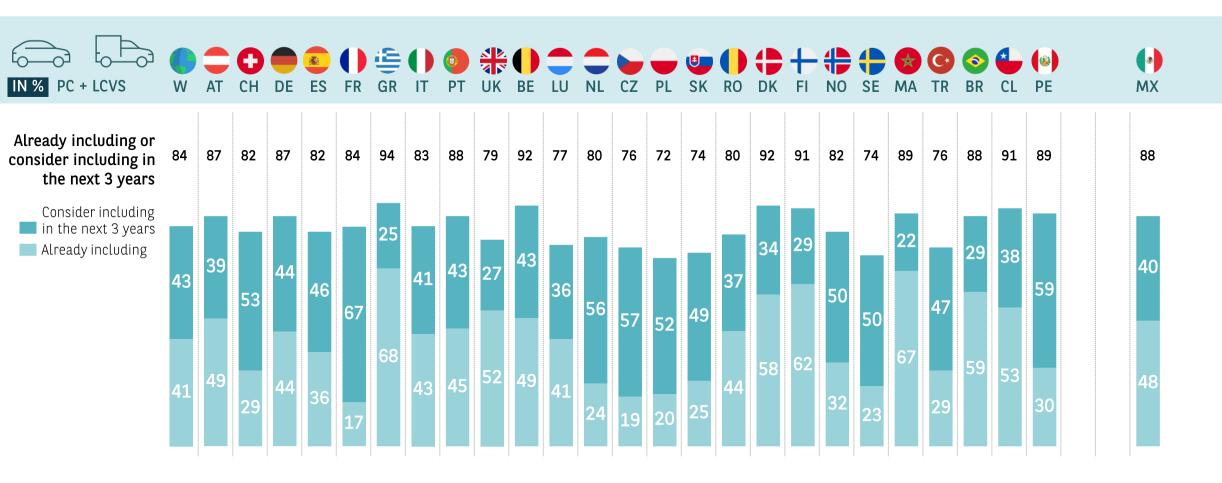
In Switzerland in 2025, 82% of the companies are already including vehicles that were not new when acquired or are considering doing so in the next 3 years.







In Switzerland in 2025, 82% of the companies are already including vehicles that were not new when acquired or are considering doing so in the next 3 years.







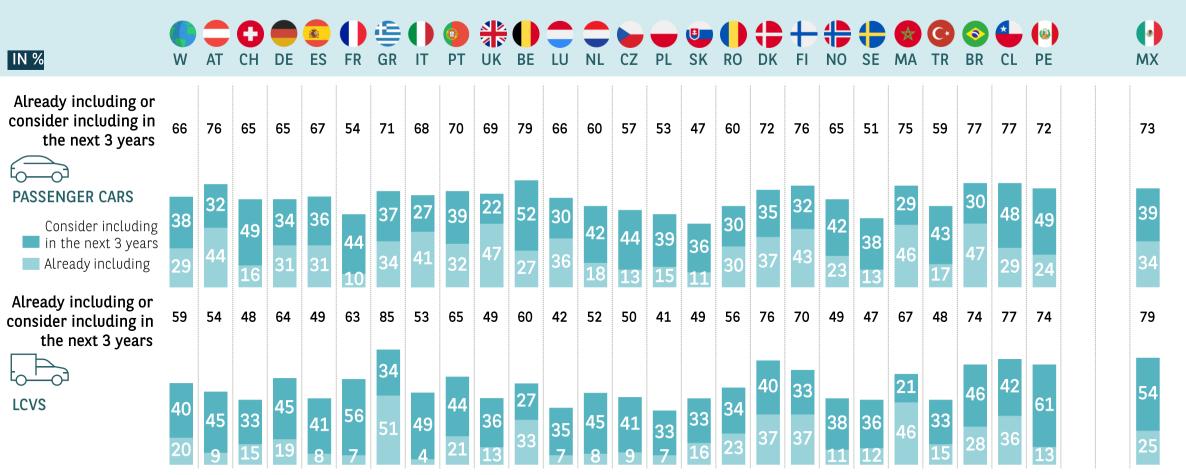
In Switzerland in 2025, 65% of the companies are already including or are considering including passenger cars that were not new when acquired. 48% of the companies are already including or are considering including LCVs that were not new when acquired.







In Switzerland in 2025, 65% of the companies are already including or are considering including passenger cars that were not new when acquired. 48% of the companies are already including or are considering including LCVs that were not new when acquired.



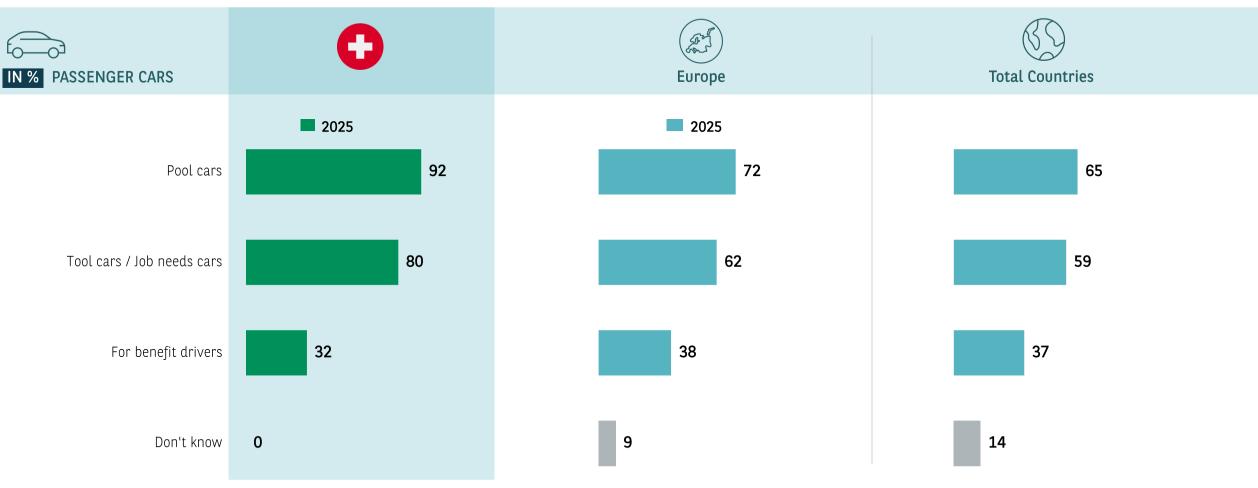




USED / SECOND-HAND VEHICLES POSSESSION

HOW TO READ THE RESULTS?

In Switzerland in 2025, 92% of the companies that are already including used passenger cars are using them as Pool cars.



A15. Considering the passenger cars that were, or will be, not new when acquired: for which type(s) of use? Basis: Basis: companies with used passenger cars





O2 FINANCING METHODS

How do companies finance their fleets?



FINANCING METHODS KEY INSIGHTS

Operational leasing / Full-service leasing remains used as the main financing method by almost 1 out of 4 Swiss companies

22% of Swiss companies use Operational leasing / Full-service leasing as main financing method for their fleets (stable compared to 2024), below Financial leasing (30%) and Outright purchase (34%). It is aligned with the European benchmark (27%)

These penetration rate of Operational leasing / Full-service leasing is higher among medium companies (30%).

The potential for growth in Operational leasing / Full-service leasing is moderate

19% of Swiss companies are considering either introducing Full-service leasing or expanding it within their fleet financing strategies, below the European average (36%). Indeed, Switzerland shows the lowest interest level in Europe, with Sweden (19% too), and especially among medium companies (10%).

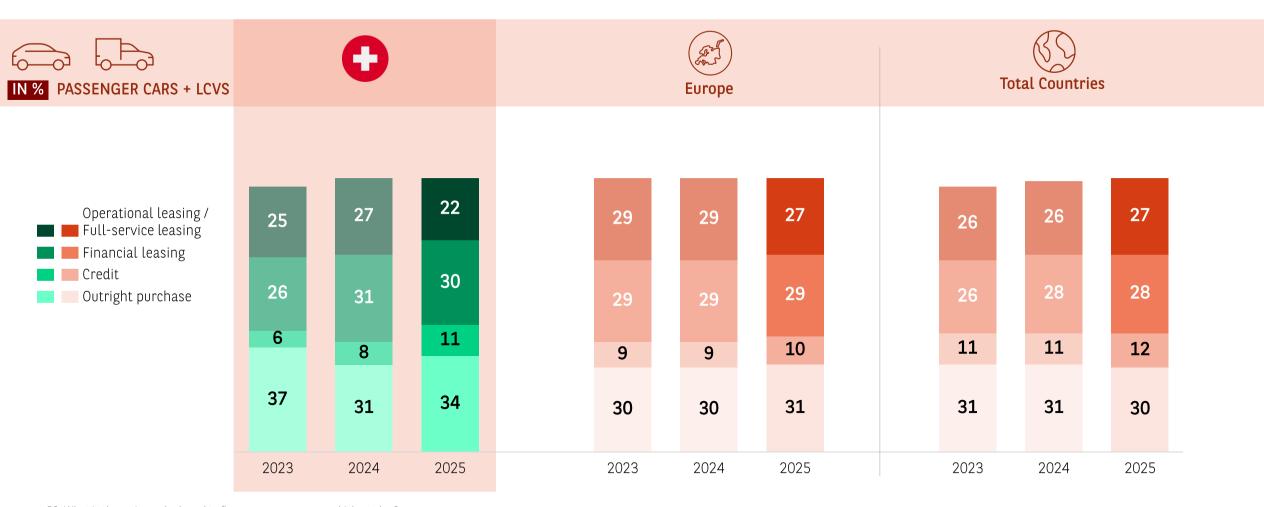




MAIN FLEET FINANCING METHOD

HOW TO READ THE RESULTS?

In Switzerland in 2025, 22% of the companies are using Operational leasing / Full-service leasing as main method to finance their company vehicles.



B2. What is the main method used to finance your company vehicles today? Basis: companies with corporate vehicles = 100%



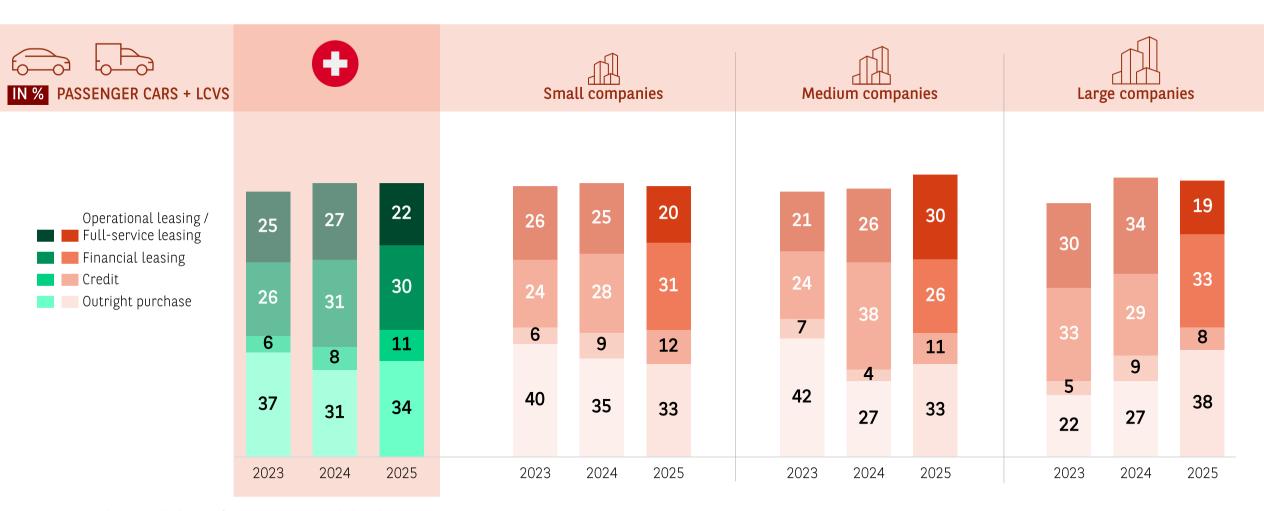




MAIN FLEET FINANCING METHOD

HOW TO READ THE RESULTS?

In Switzerland in 2025, 22% of the companies are using Operational leasing / Full-service leasing as main method to finance their company vehicles.



B2. What is the main method used to finance your company vehicles today? Basis: companies with corporate vehicles = 100%



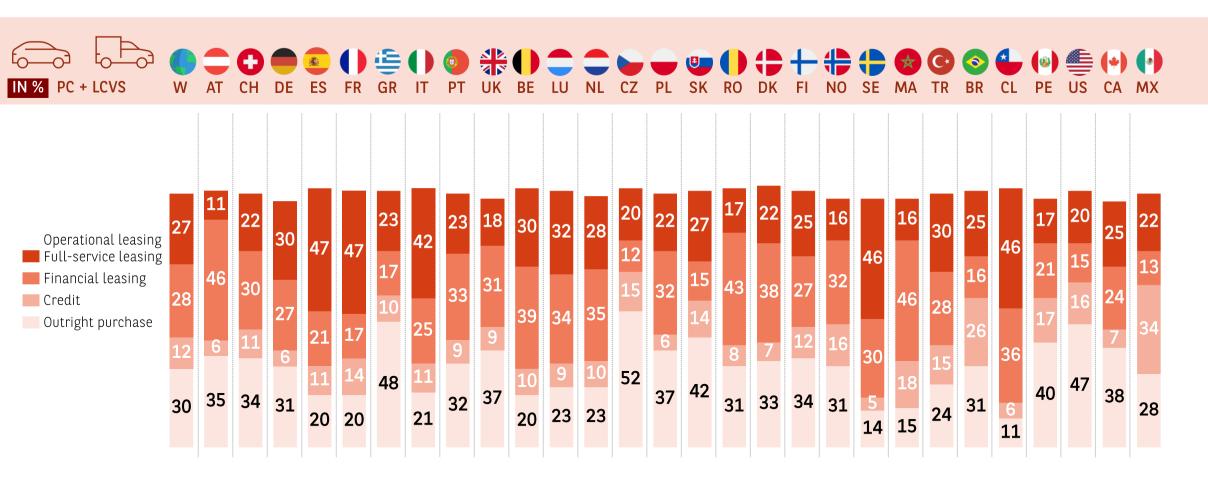




MAIN FLEET FINANCING METHOD

HOW TO READ THE RESULTS?

In Switzerland in 2025, 22% of the companies are using Operational leasing / Full-service leasing as main method to finance their company vehicles.



B2. What is the main method used to finance your company vehicles today? Basis: companies with corporate vehicles = 100%

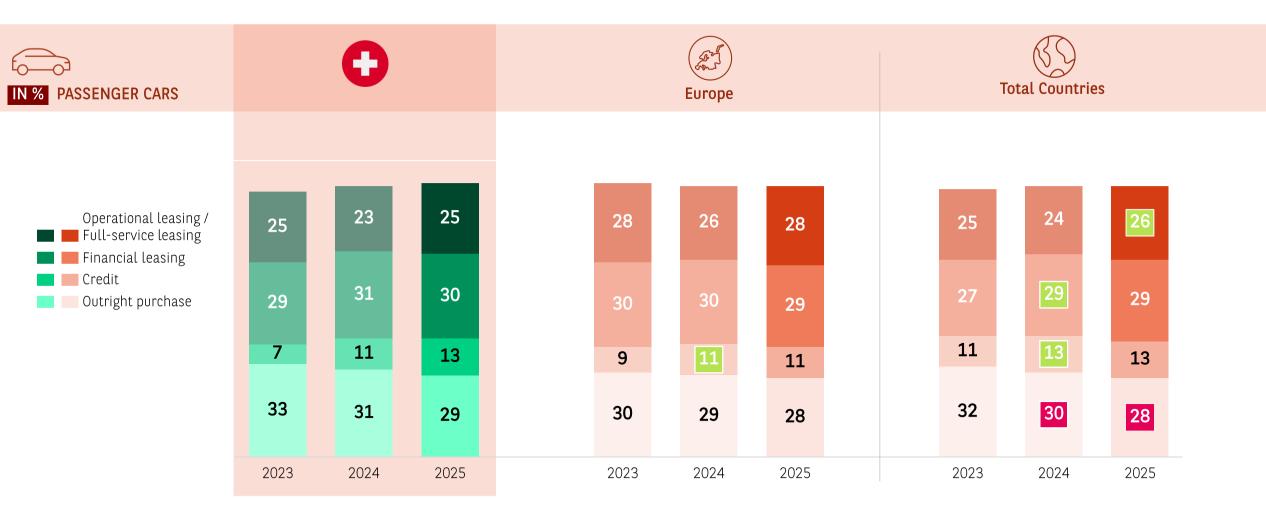




MAIN PASSENGER CARS FINANCING METHOD

HOW TO READ THE RESULTS?

In Switzerland in 2025, 25% of the companies are using Operational leasing / Full-service leasing as main method to finance their passenger cars.



B3. And what is the main method used to finance your passenger cars today? Basis: companies with passenger cars



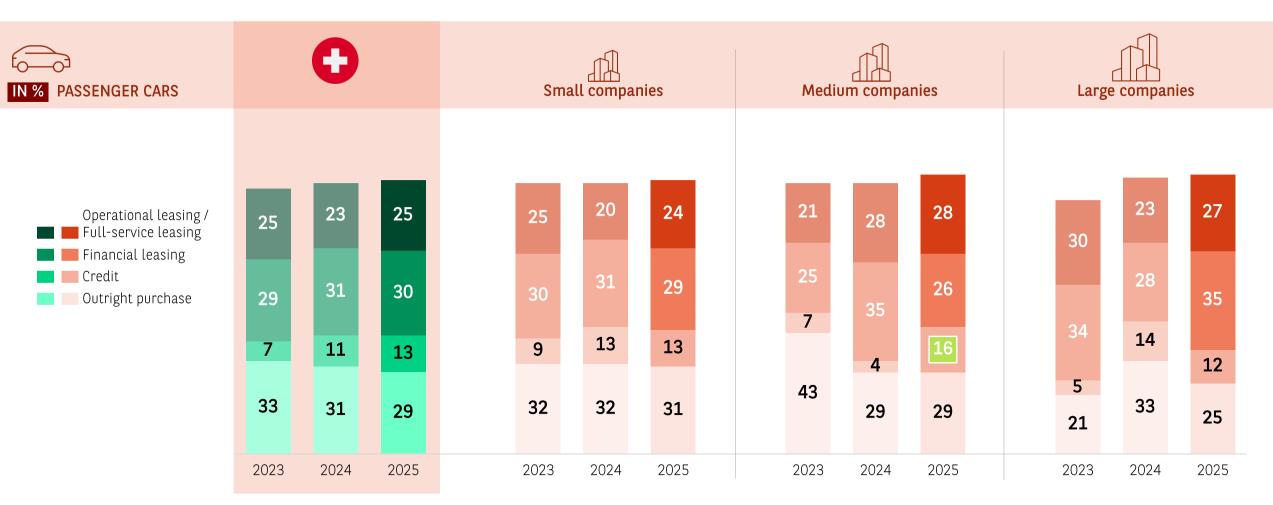




MAIN PASSENGER CARS FINANCING METHOD

HOW TO READ THE RESULTS?

In Switzerland in 2025, 25% of the companies are using Operational leasing / Full-service leasing as main method to finance their passenger cars.



B3. And what is the main method used to finance your passenger cars today? Basis: companies with passenger cars

X% Significantly higher / lower vs. previous wave

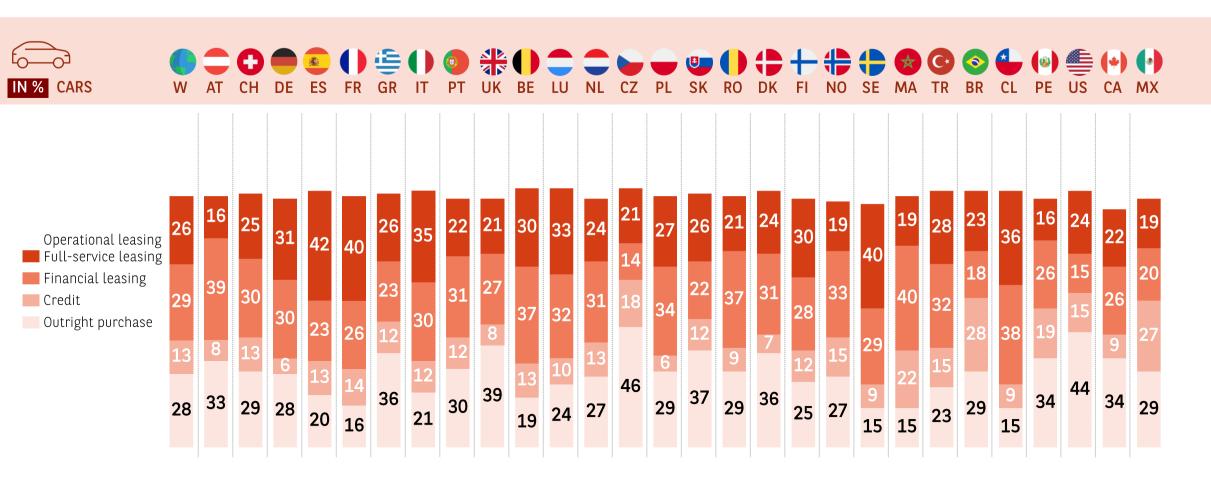




MAIN PASSENGER CARS FINANCING METHOD

HOW TO READ THE RESULTS?

In Switzerland in 2025, 25% of the companies are using Operational leasing / Full-service leasing as main method to finance their passenger cars.



B3. And what is the main method used to finance your passenger cars today? Basis: companies with passenger cars

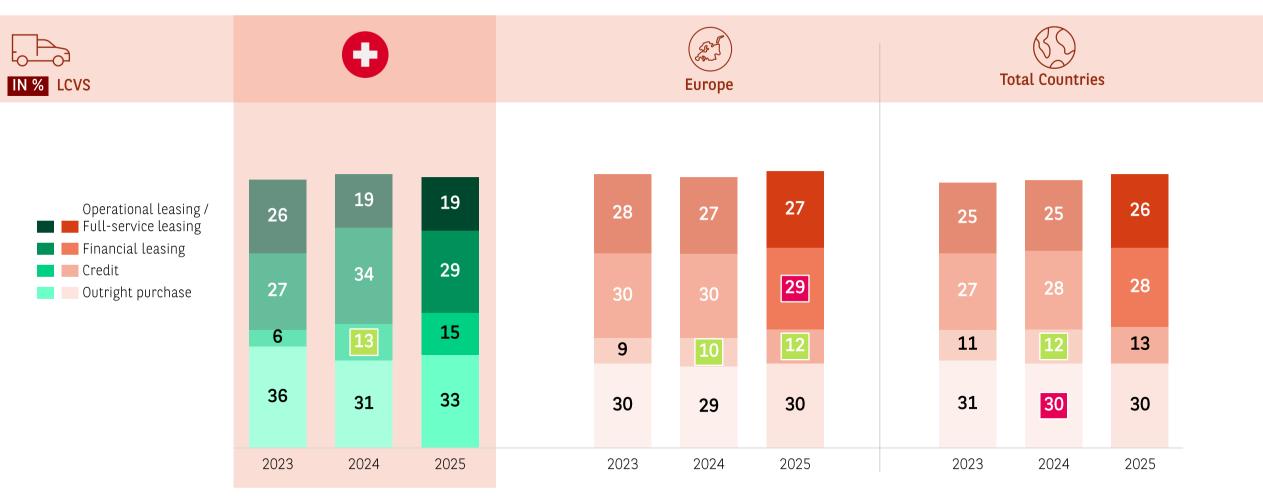




MAIN LCV FINANCING METHOD

HOW TO READ THE RESULTS?

In Switzerland in 2025, 19% of the companies are using Operational leasing / Full-service leasing as main method to finance their LCVs.



B4. And what is the main method used to finance your light commercial vehicles or vans today? Basis: companies with LCVs

X% Significantly higher / lower vs. previous wave

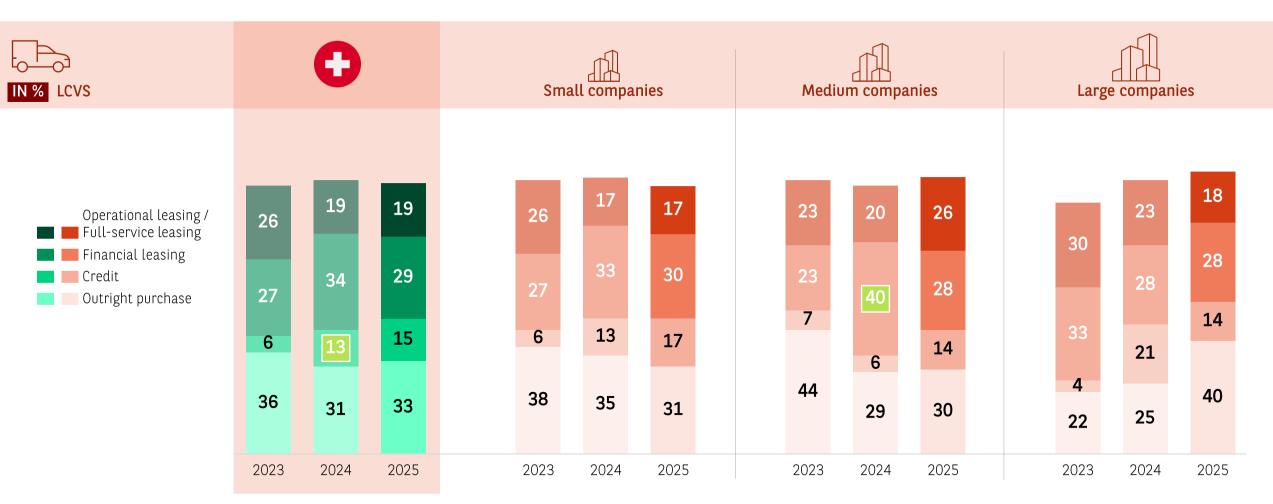




MAIN LCV FINANCING METHOD

HOW TO READ THE RESULTS?

In Switzerland in 2025, 19% of the companies are using Operational leasing / Full-service leasing as main method to finance their LCVs.



B4. And what is the main method used to finance your light commercial vehicles or vans today? Basis: companies with LCVs

X% Significantly higher / lower vs. previous wave

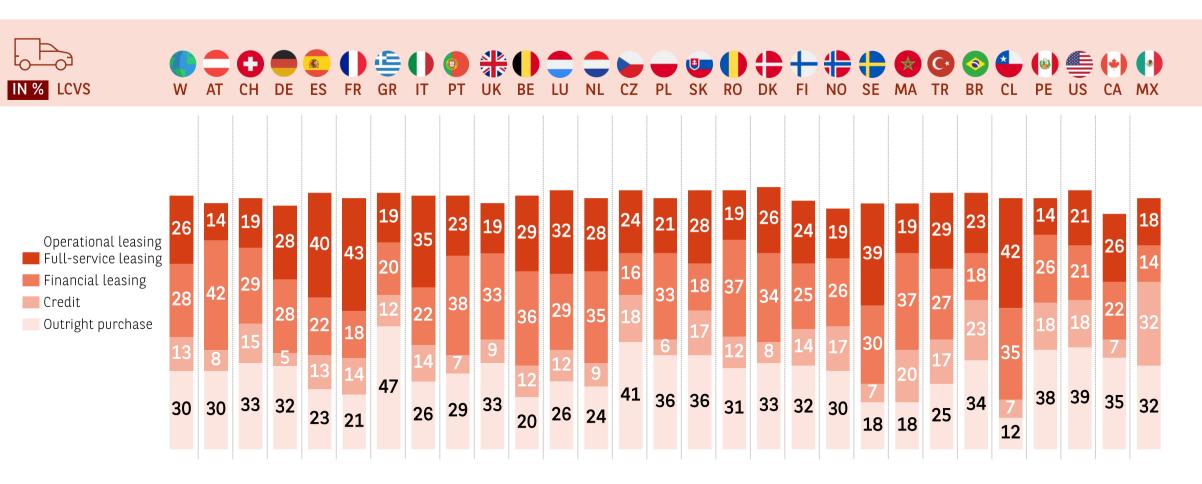




MAIN LCV FINANCING METHOD

HOW TO READ THE RESULTS?

In Switzerland in 2025, 19% of the companies are using Operational leasing / Full-service leasing as main method to finance their LCVs.



B4. And what is the main method used to finance your light commercial vehicles or vans today? Basis: companies with LCVs

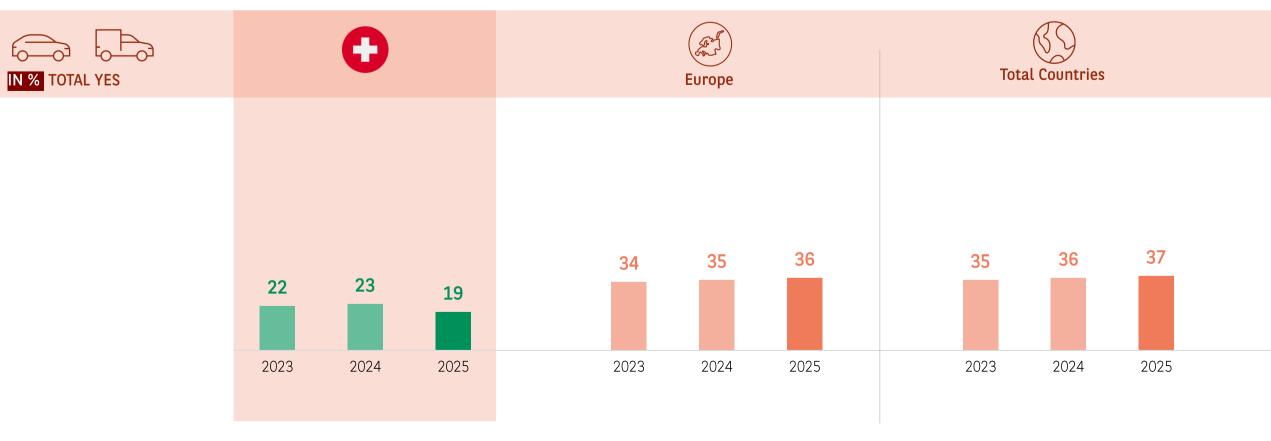




INTENTION TO INTRODUCE OR INCREASE THE USE OF OPERATIONAL LEASING

HOW TO READ THE RESULTS?

In Switzerland in 2025, 19% of the companies intend to introduce or increase the use of Operational leasing / Full-service leasing to finance their corporate fleet in the next three years.



B8bis. In the next three years do you intend to either introduce or increase the use of Operational leasing / Full-service leasing to finance your corporate fleet? Basis: companies with corporate vehicles = 100%



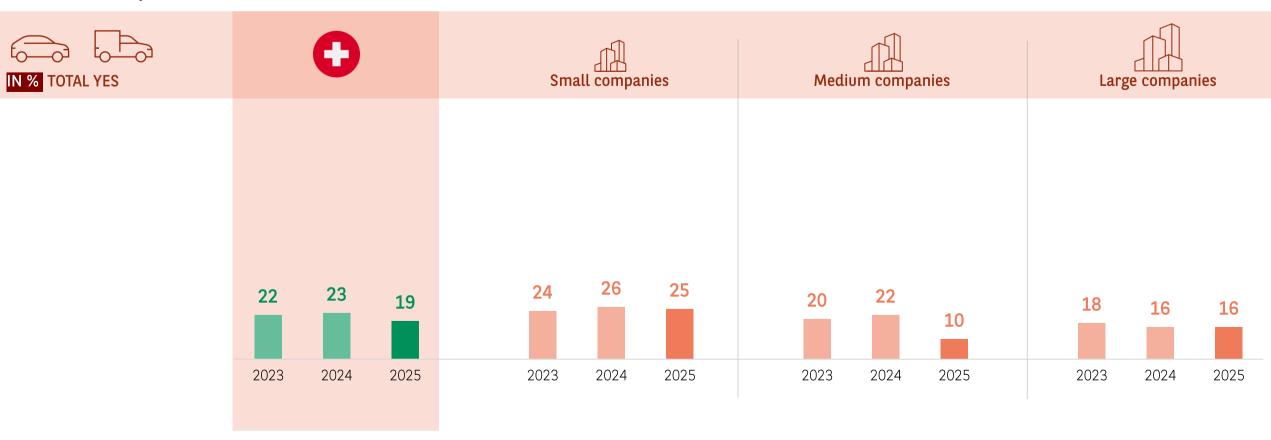




INTENTION TO INTRODUCE OR INCREASE THE USE OF OPERATIONAL LEASING

HOW TO READ THE RESULTS?

In Switzerland in 2025, 19% of the companies intend to introduce or increase the use of Operational leasing / Full-service leasing to finance their corporate fleet in the next three years.



B8bis. In the next three years do you intend to either introduce or increase the use of Operational leasing / Full-service leasing to finance your corporate fleet? Basis: companies with corporate vehicles = 100%



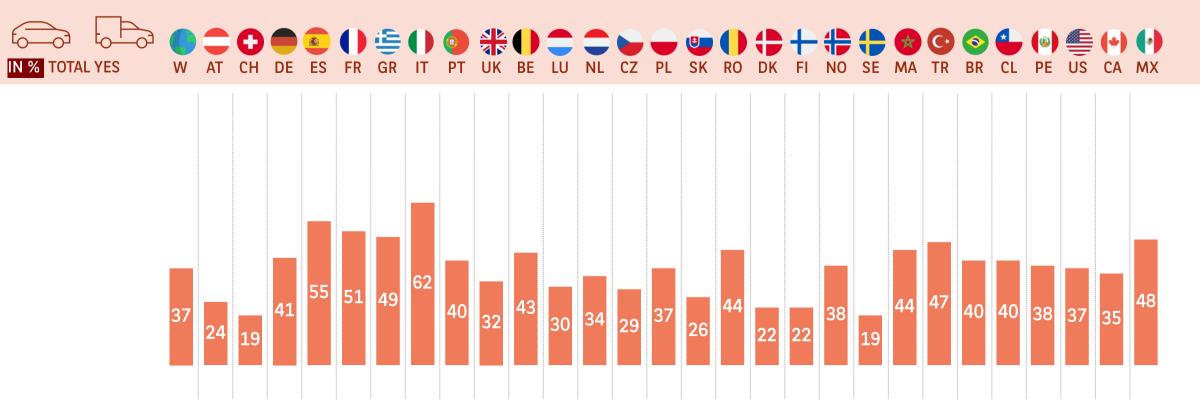




INTENTION TO INTRODUCE OR INCREASE THE USE OF OPERATIONAL LEASING

HOW TO READ THE RESULTS?

In Switzerland in 2025, 19% of the companies intend to introduce or increase the use of Operational leasing / Full-service leasing to finance their corporate fleet in the next three years.



B8bis. In the next three years do you intend to either introduce or increase the use of Operational leasing / Full-service leasing to finance your corporate fleet? Basis: companies with corporate vehicles = 100%





O3 ENERGY MIX

What energy technologies are used?
What changes are to be expected in the near future?



ENERGY MIX KEY INSIGHTS

Swiss companies maintain a strong implementation of energy technologies in their passenger cars fleets

59% of Swiss companies have implemented at least one electrified technology (HEV, PHEV or 100% BEV) for passenger cars, in line with other European markets (56%). When considering future plans for adoption, this figure rises to 87%, vs 75% for Europe.

Battery electric vehicles (BEVs) remains a strong alternative for Swiss passenger cars fleets' transition

Adoption of PHEV (19%), BEV (20%) and hybrid (33%) is stable in 2025, while there is a slight shrinking this year in other European markets.

The lower environmental impact is the main reason for adopting alternative energy technologies within passenger car fleets

48% of Swiss companies report that environmental impact is the primary motivator for their transition to electric passenger cars, a trend consistent with other European markets.

Compliance with CSR policy (39%) and fuel expenses reduction (34%) are following reasons.

The shift for electrified LCVs fleets remains more complicated

The adoption and consideration of battery electric vehicles (BEVs) within light commercial vehicle (LCV) fleets has seen a slight shrink for 2 years (27% in 2023, 21%). in 2024, 20% in 2025), aligned with a downward trend in other European markets.





ENERGY MIX KEY INSIGHTS

Overall, the main obstacle to wider adoption of electric vehicle fleets is insufficient charging infrastructure

66% to 69% of Swiss companies mention charging points limitations as a constraint for using electric passenger cars and LCVs, in line with the European market.

As a result, supporting public charging and charging at company premises has become a priority for Swiss companies

88% have or plan to implement a charging policy.

Public charging is part of the strategy for 57% of companies, of which 52% support energy cost (33% via expense claim and 19% via energy cards), while 48% do not reimburse energy costs.

Company premises charging is a current or future strategy for 51% of companies, with among them 45% having already installed charging points or considering doing so in the next 12 months, and 67% requiring or planning to require employee payment for the charging.

Home charging is a strategy for 42% of companies, of which 48% support or plan to support home charger installation, with 99% covering at least part of the box and installation cost, and 51% reimbursing some energy costs.

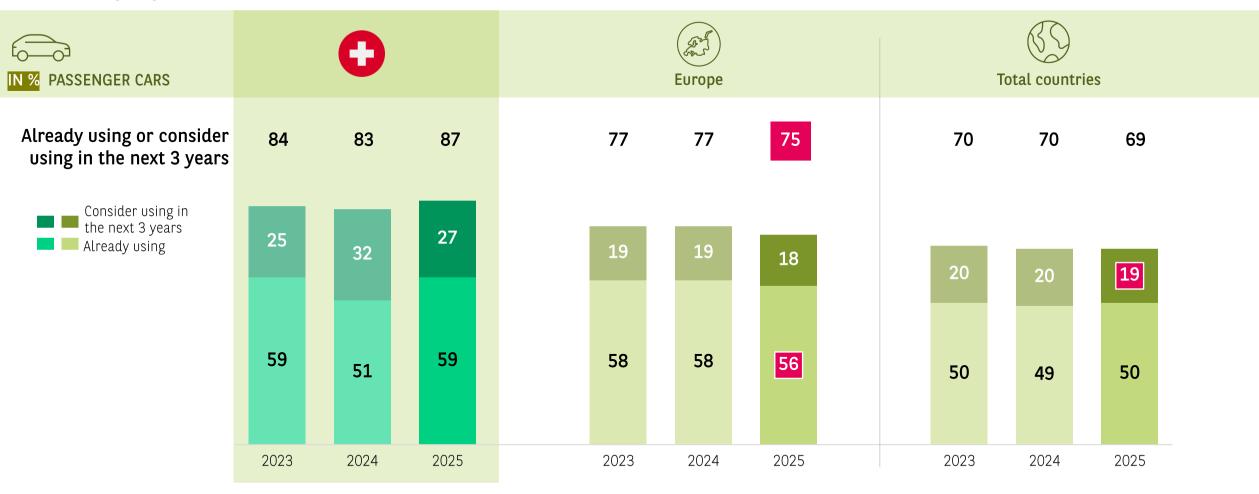




ALTERNATIVE ENERGY TECHNOLOGIES USAGE AT LEAST ONE TECHNOLOGY AMONG BEV, PHEV, HEV

HOW TO READ THE RESULTS?

In Switzerland in 2025, 87% of the companies with passenger cars are already using at least one alternative energy technology among BEV, PHEV, HEV or are considering doing so in the next 3 years.



E28. Amongst the following alternative energy technologies, which ones do you currently use...?/ E28bis. Amongst the following alternative energy technologies, which ones are you considering using...? Basis: companies with passenger cars



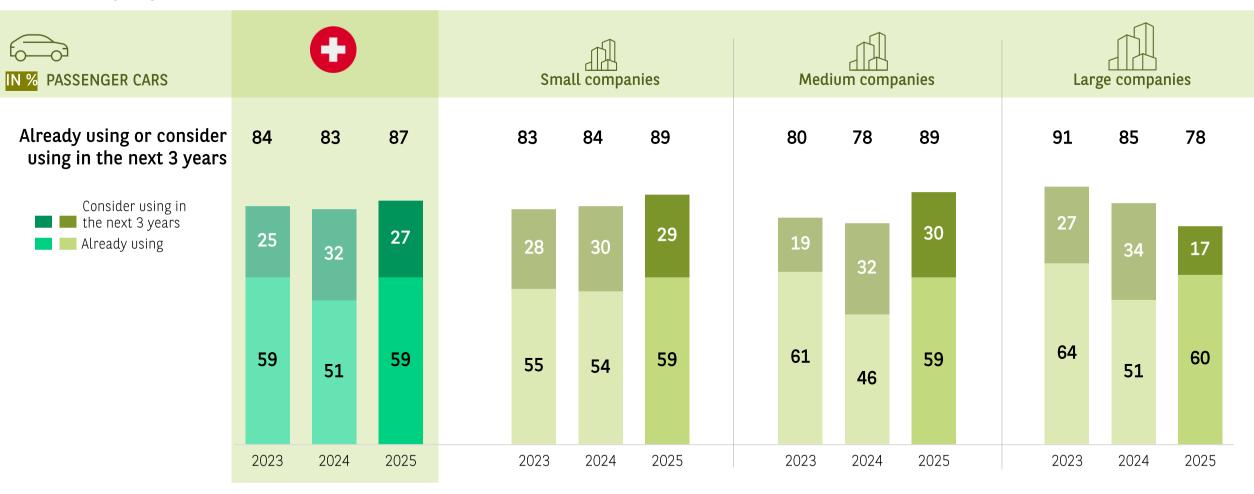


X% Significantly higher / lower vs. previous wave

ALTERNATIVE ENERGY TECHNOLOGIES USAGE AT LEAST ONE TECHNOLOGY AMONG BEV, PHEV, HEV

HOW TO READ THE RESULTS?

In Switzerland in 2025, 87% of the companies with passenger cars are already using at least one alternative energy technology among BEV, PHEV, HEV or are considering doing so in the next 3 years.



E28. Amongst the following alternative energy technologies, which ones do you currently use...?/ E28bis. Amongst the following alternative energy technologies, which ones are you considering using...? Basis: companies with passenger cars



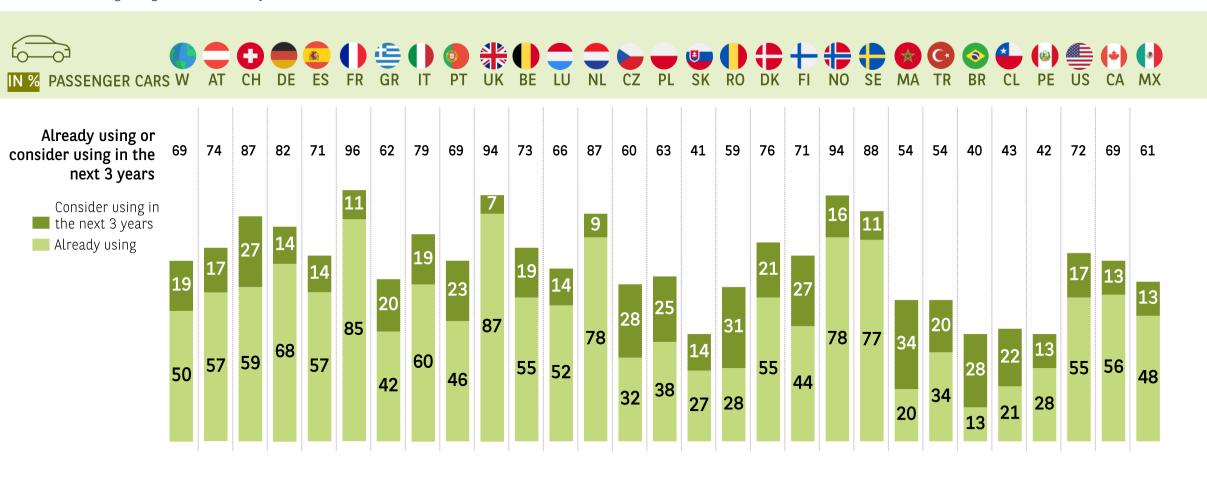


X% Significantly higher / lower vs. previous wave

ALTERNATIVE ENERGY TECHNOLOGIES USAGE AT LEAST ONE TECHNOLOGY AMONG BEV, PHEV, HEV

HOW TO READ THE RESULTS?

In Switzerland in 2025, 87% of the companies with passenger cars are already using at least one alternative energy technology among BEV, PHEV, HEV or are considering doing so in the next 3 years.



E28. Amongst the following alternative energy technologies, which ones do you currently use...?/ E28bis. Amongst the following alternative energy technologies, which ones are you considering using...? Basis: companies with passenger cars





ALTERNATIVE ENERGY TECHNOLOGIES USAGE DETAIL PER TECHNOLOGY

HOW TO READ THE RESULTS?

In Switzerland in 2025, 45% of the companies with passenger cars are already using BEV or are considering using it in the next three years.

IN % PASSENGER CARS		•		Europe			Total co	untries	
		Use Consider	Total	Use Consider	Total				
	2025	20 25	45	22 17	39	19	15	34	
BEV	2024	21 28	49	24 17	42	20	16	36	
	2023	26 19	44	23 16	40	19	15	34	
	2025	19 26	46	28 14	41	23	13	36	
PHEV	2024	22 20	42	29 14	43	23	13	36	
	2023	24 22	46	29 15	44	23	14	37	
	2025	33 19	52	27 13	40	24	13	37	
HEV	2024	25 22	47	28 14	42	23	14	38	
	2023	34 17	51	29 14	44	26	14	41	

E28. Amongst the following alternative energy technologies, which ones do you currently use...?
E28bis. Amongst the following alternative energy technologies, which ones are you considering using...? Basis: companies with passenger cars



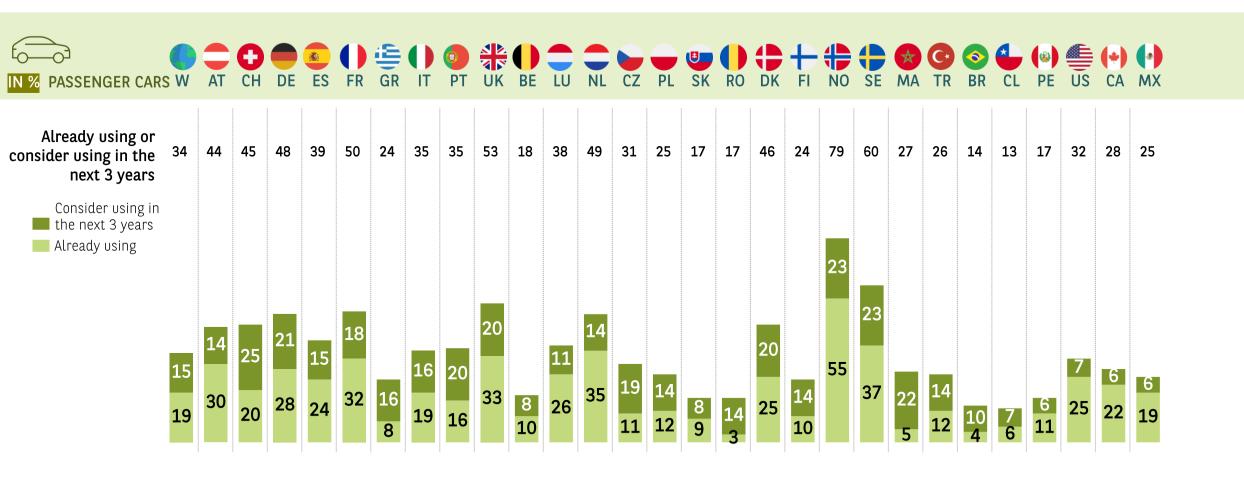


X% Significantly higher / lower vs. previous wave

ALTERNATIVE ENERGY TECHNOLOGIES USAGE FOCUS ON BEV

HOW TO READ THE RESULTS?

In Switzerland in 2025, 45% of the companies with passenger cars are already using BEV or are considering using it in the next three years.



E28. Amongst the following alternative energy technologies, which ones do you currently use...? E28bis. Amongst the following alternative energy technologies, which ones are you considering using...? Basis: companies with passenger cars

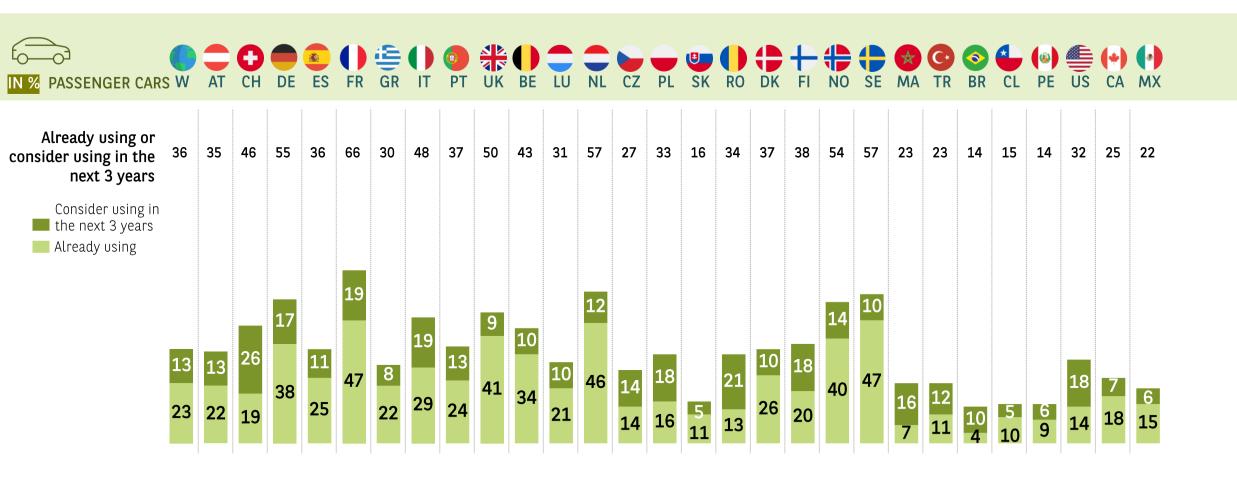




ALTERNATIVE ENERGY TECHNOLOGIES USAGE FOCUS ON PHEV

HOW TO READ THE RESULTS?

In Switzerland in 2025, 46% of the companies with passenger cars are already using PHEV or are considering using it in the next three years.



E28. Amongst the following alternative energy technologies, which ones do you currently use...? E28bis. Amongst the following alternative energy technologies, which ones are you considering using...? Basis: companies with passenger cars

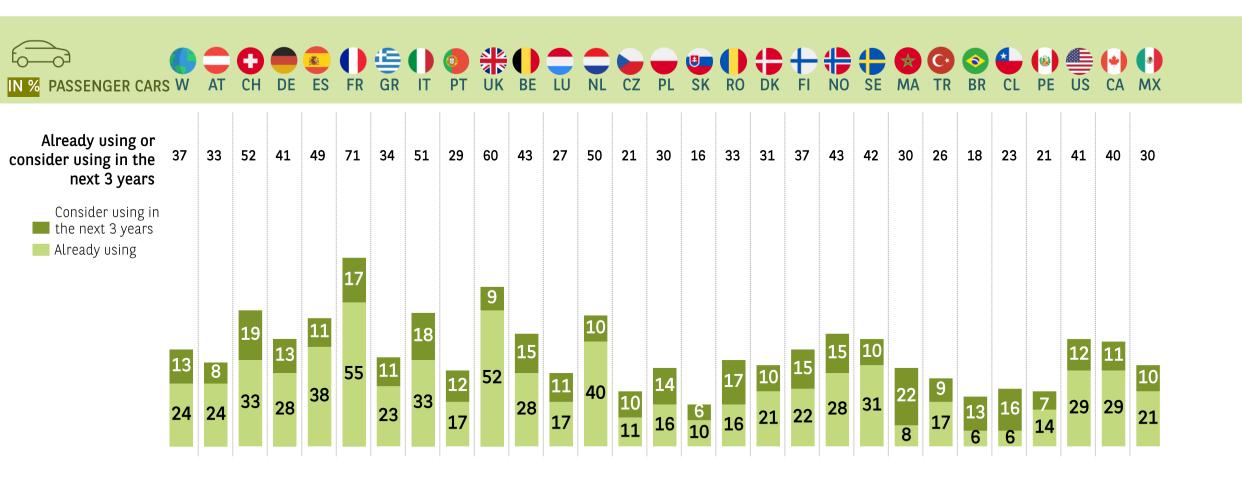




ALTERNATIVE ENERGY TECHNOLOGIES USAGE FOCUS ON HEV

HOW TO READ THE RESULTS?

In Switzerland in 2025, 52% of the companies with passenger cars are already using HEV or are considering using it in the next three years.



E28. Amongst the following alternative energy technologies, which ones do you currently use...? E28bis. Amongst the following alternative energy technologies, which ones are you considering using...? Basis: companies with passenger cars

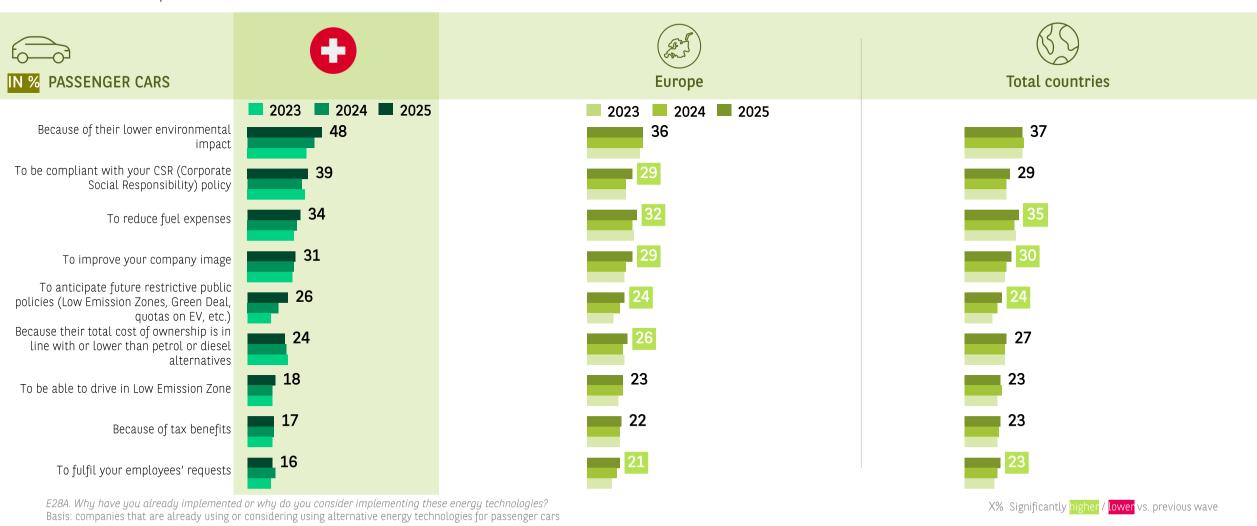




REASONS FOR IMPLEMENTING ALTERNATIVE ENERGY TECHNOLOGIES FOR PASSENGER CARS

HOW TO READ THE RESULTS?

In Switzerland in 2025, 48% of the companies with passenger cars are already using alternative energy technologies or are considering it Because of their lower environmental impact.



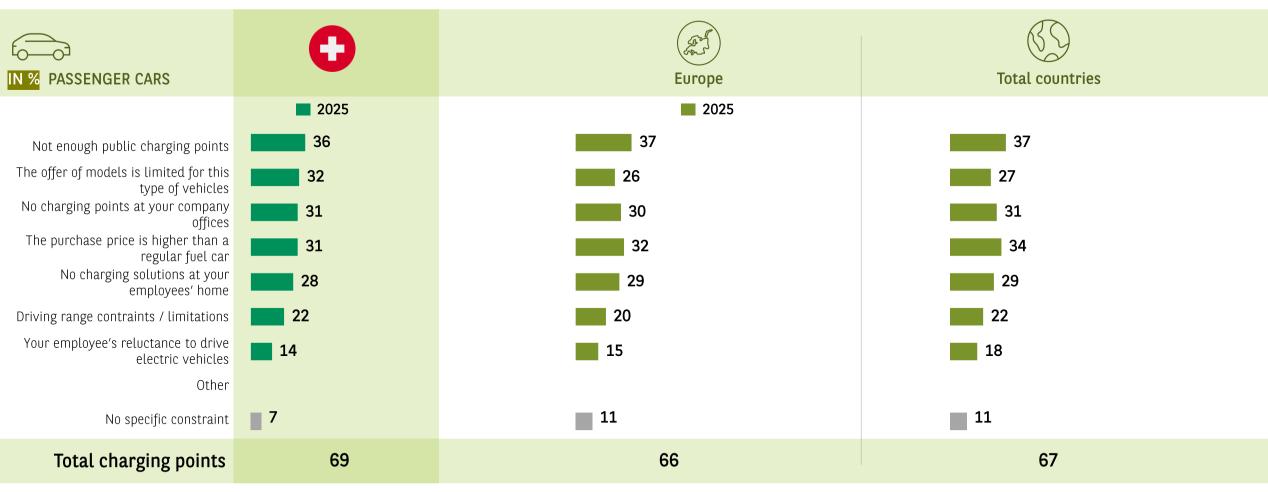




CONSTRAINTS FOR USING ELECTRIC PASSENGER CARS

HOW TO READ THE RESULTS?

In Switzerland in 2025, 36% of the companies with passenger cars declare that the main constraint for using electric passenger cars is: Not enough public charging points. And 69% of the companies mention at least one reason related to charging points.



E28B_1. What are the constraints of using electric passenger cars (Battery Electric Vehicles)? Basis: companies with passenger cars and aware of EV technology





ALTERNATIVE ENERGY TECHNOLOGIES USAGE AT LEAST ONE TECHNOLOGY AMONG BEV, HYDROGEN FUEL CELL

HOW TO READ THE RESULTS?

In Switzerland in 2025, 23% of the companies with LCVs are already using at least one alternative energy technology among BEV and Hydrogen fuel cell or are considering doing so in the next 3 years.



E28. Amongst the following alternative energy technologies, which ones do you currently use...? E28bis. Amongst the following alternative energy technologies, which ones are you considering using...? Basis: companies with LCVs





X% Significantly higher / lower vs. previous wave

ALTERNATIVE ENERGY TECHNOLOGIES USAGE AT LEAST ONE TECHNOLOGY AMONG BEV, HYDROGEN FUEL CELL

HOW TO READ THE RESULTS?

In Switzerland in 2025, 23% of the companies with LCVs are already using at least one alternative energy technology among BEV and Hydrogen fuel cell or are considering doing so in the next 3 years.



E28. Amongst the following alternative energy technologies, which ones do you currently use...? E28bis. Amongst the following alternative energy technologies, which ones are you considering using...? Basis: companies with LCVs



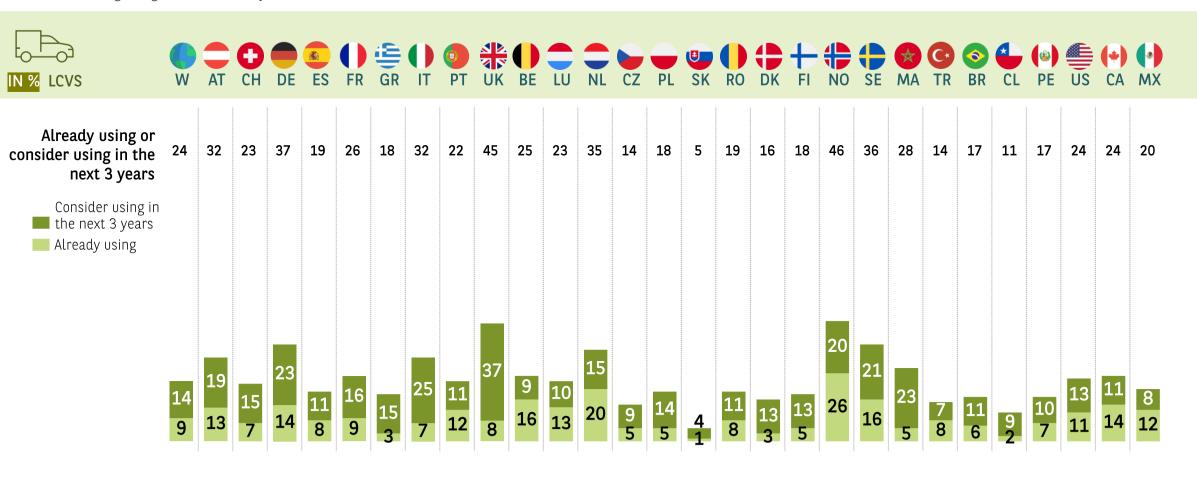


X% Significantly higher / lower vs. previous wave

ALTERNATIVE ENERGY TECHNOLOGIES USAGE AT LEAST ONE TECHNOLOGY AMONG BEV, HYDROGEN FUEL CELL

HOW TO READ THE RESULTS?

In Switzerland in 2025, 23% of the companies with LCVs are already using at least one alternative energy technology among BEV and Hydrogen fuel cell or are considering doing so in the next 3 years.



E28. Amongst the following alternative energy technologies, which ones do you currently use...? E28bis. Amongst the following alternative energy technologies, which ones are you considering using...? Basis: companies with LCVs





ALTERNATIVE ENERGY TECHNOLOGIES USAGE DETAIL PER TECHNOLOGY

HOW TO READ THE RESULTS?

In Switzerland in 2025, 20% of the companies with LCVs are already using or consider using BEV in the next three years.



E28. Amongst the following alternative energy technologies, which ones do you currently use...?/ E28bis. Amongst the following alternative energy technologies, which ones are you considering using...? Basis: companies with LCVs

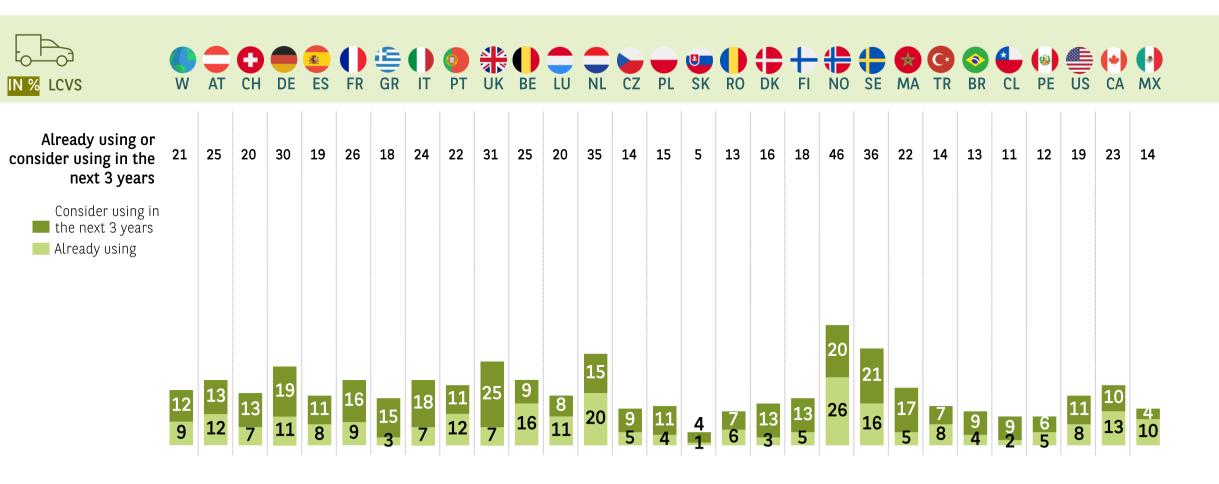




ALTERNATIVE ENERGY TECHNOLOGIES USAGE FOCUS ON BEV

HOW TO READ THE RESULTS?

In Switzerland in 2025, 20% of the companies with LCVs are already using BEV or are considering using it in the next three years.



E28. Amongst the following alternative energy technologies, which ones do you currently use...? E28bis. Amongst the following alternative energy technologies, which ones are you considering using...? Basis: companies with LCVs

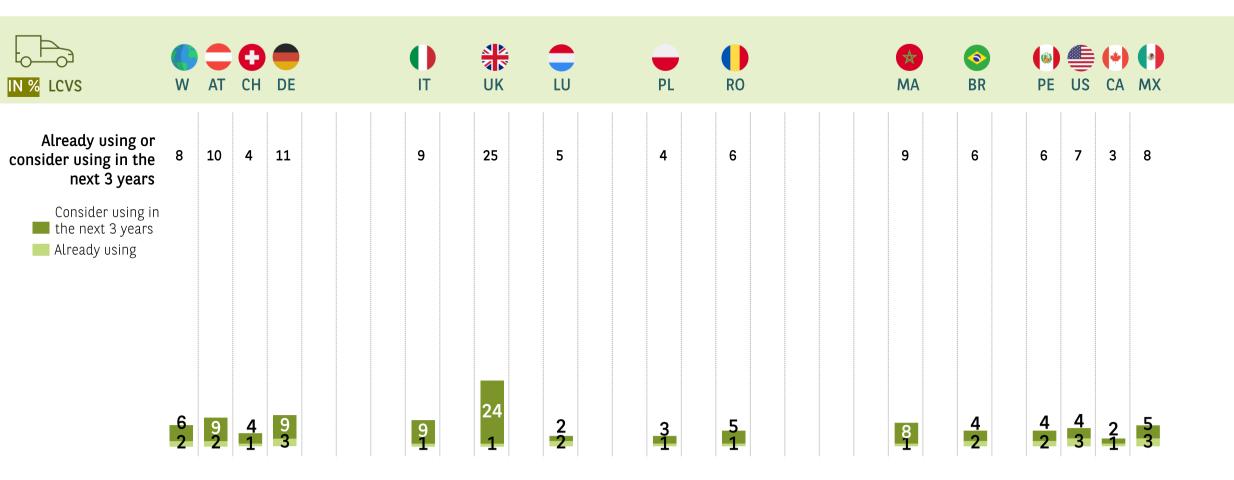




ALTERNATIVE ENERGY TECHNOLOGIES USAGE FOCUS ON HYDROGEN FUEL CELL

HOW TO READ THE RESULTS?

In Switzerland in 2025, 4% of the companies with LCVs are already using Hydrogen fuel cell or are considering using it in the next three years.



E28. Amongst the following alternative energy technologies, which ones do you currently use...? E28bis. Amongst the following alternative energy technologies, which ones are you considering using...? Basis: companies with LCVs

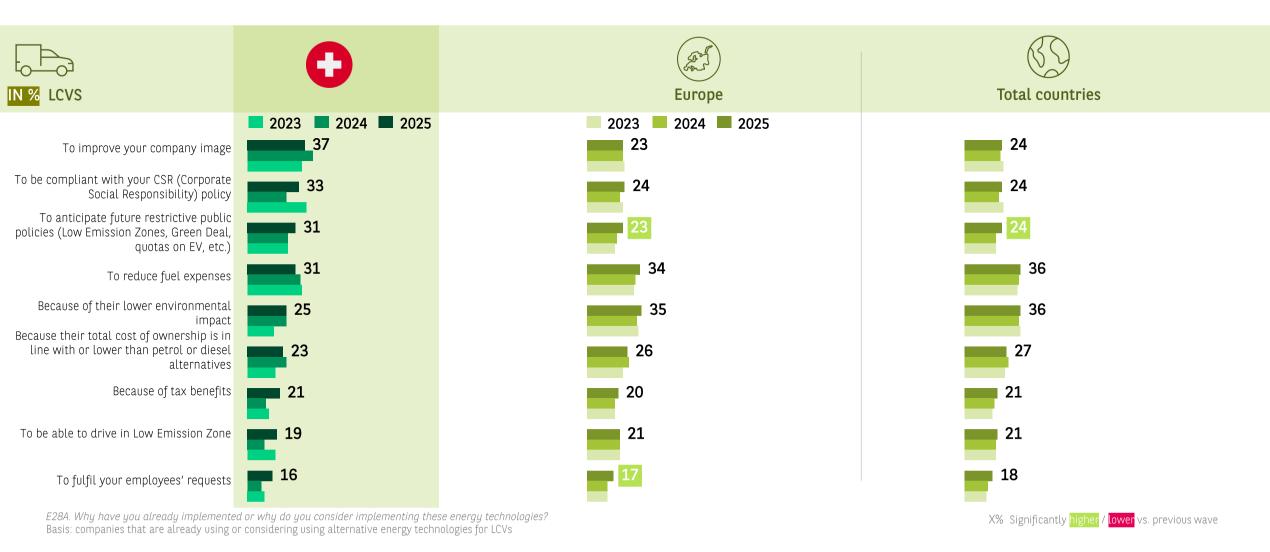




REASONS FOR IMPLEMENTING ALTERNATIVE ENERGY TECHNOLOGIES FOR LCVS

HOW TO READ THE RESULTS?

In Switzerland in 2025, 37% of the companies with LCVs are already using alternative energy technologies or are considering it To improve your company image.



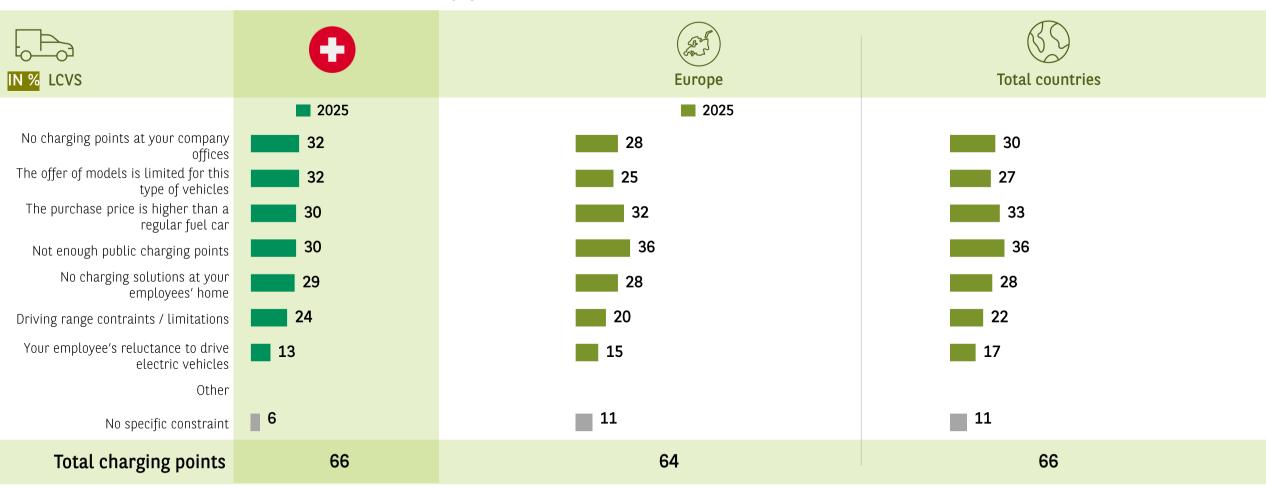




CONSTRAINTS FOR USING ELECTRIC LIGHT COMMERCIAL VEHICLES

HOW TO READ THE RESULTS?

In Switzerland in 2025, 32% of the companies with LCVs declare that the main constraint for using electric LCVs is: No charging points at your company offices. And 66% of the companies mention at least one reason related to charging points.



E28B_2. What are the constraints of using electric light commercial vehicles (Battery Electric Vehicles)? Basis: companies with LCVs and aware of EV technology



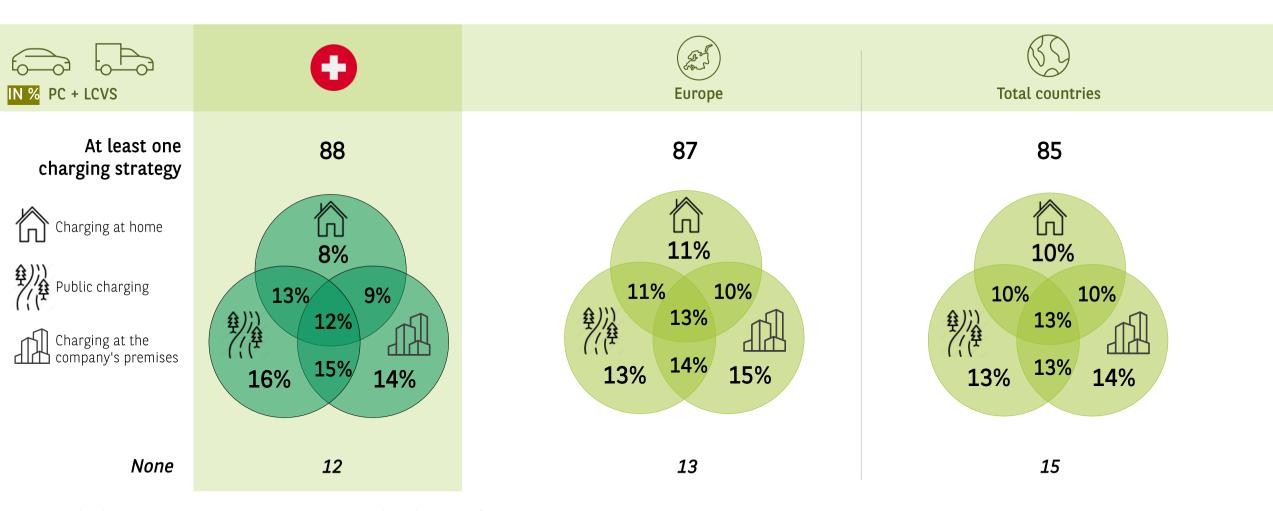


New question

CHARGING STRATEGIES

HOW TO READ THE RESULTS?

In Switzerland in 2025, 88% of the companies have at least one charging strategy or will have one in the future.



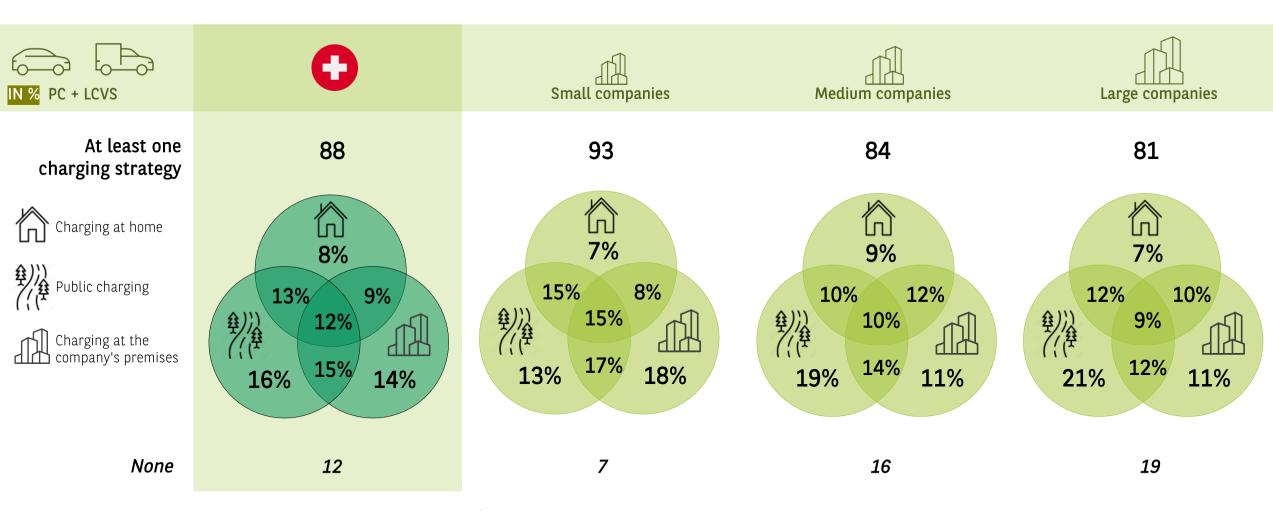
E31. What charging policy does your company currently use, or what policy will it use in the future? Basis: companies with corporate vehicles = 100%





HOW TO READ THE RESULTS?

In Switzerland in 2025, 88% of the companies have at least one charging strategy or will have in the future.



E31. What charging policy does your company currently use, or what policy will it use in the future? Basis: companies with corporate vehicles = 100%

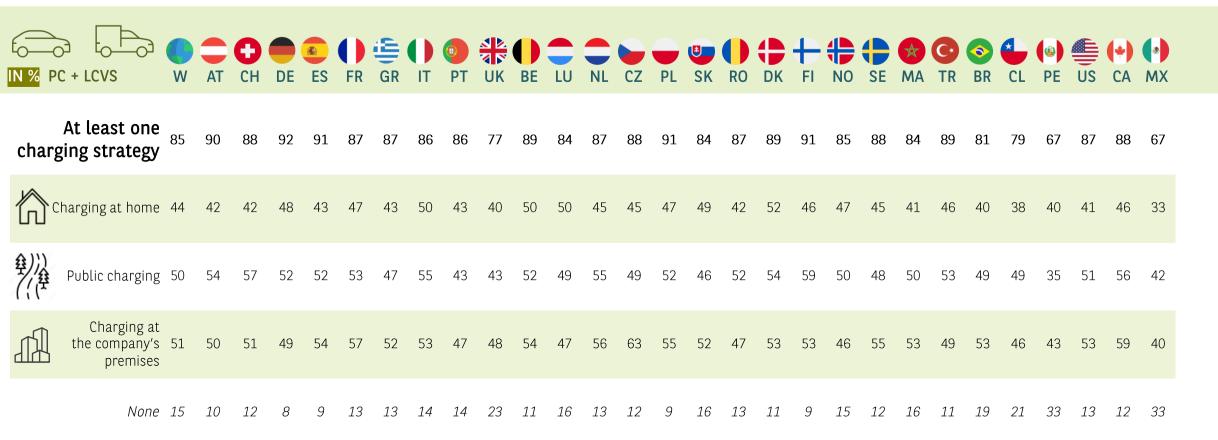




CHARGING STRATEGIES

HOW TO READ THE RESULTS?

In Switzerland in 2025, 88% of the companies have at least one charging strategy or will have in the future.



E31. What charging policy does your company currently use, or what policy will it use in the future? Basis: companies with corporate vehicles = 100%

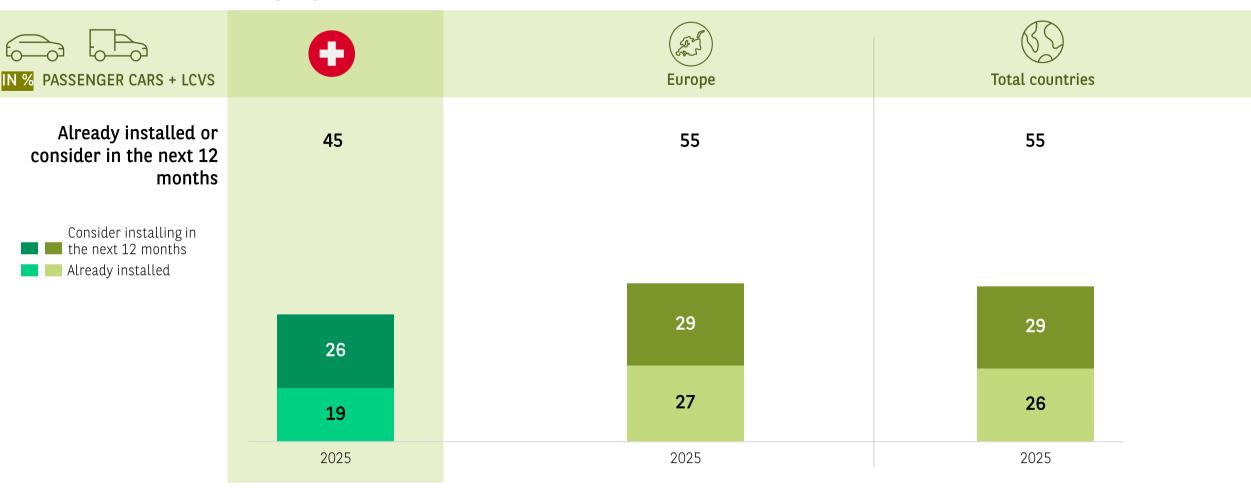




INSTALLATION OF CHARGING POINTS AT COMPANY'S PREMISES

HOW TO READ THE RESULTS?

In Switzerland in 2025, 45% of the companies that are using or considering charging at the company's premises have already installed charging points at the company's premises or are considering doing so in the next 12 months.



E32. Regarding charging at the company's premises, have you already installed charging points, or are you considering doing so in the next 12 months? Basis: companies that are using or considering charging at the company's premises

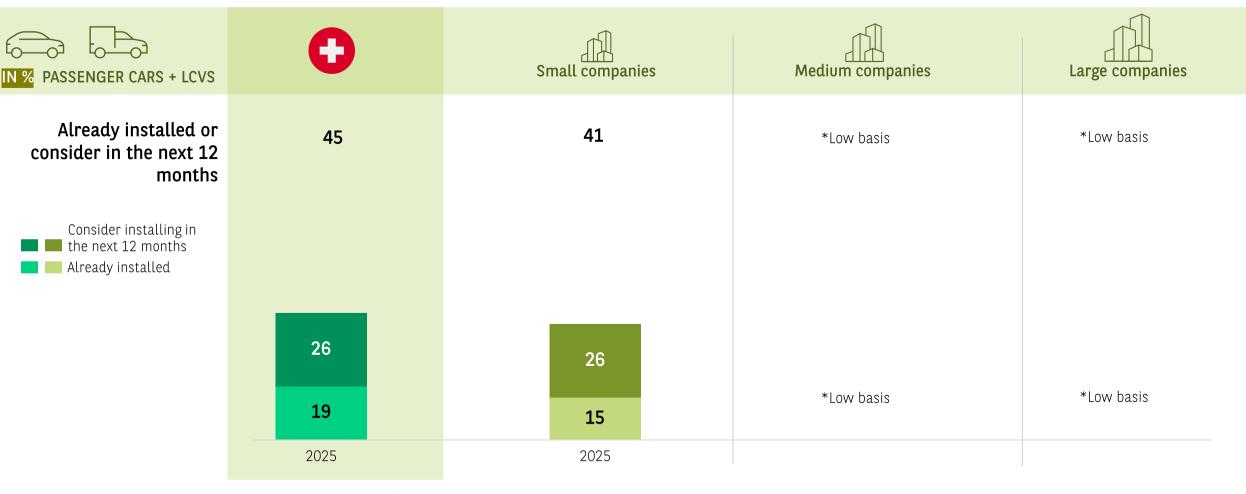




INSTALLATION OF CHARGING POINTS AT COMPANY'S PREMISES

HOW TO READ THE RESULTS?

In Switzerland in 2025, 45% of the companies that are using or considering charging at the company's premises have already installed charging points at the company's premises or are considering doing so in the next 12 months.



E32. Regarding charging at the company's premises, have you already installed charging points, or are you considering doing so in the next 12 months? Basis: companies that are using or considering charging at the company's premises

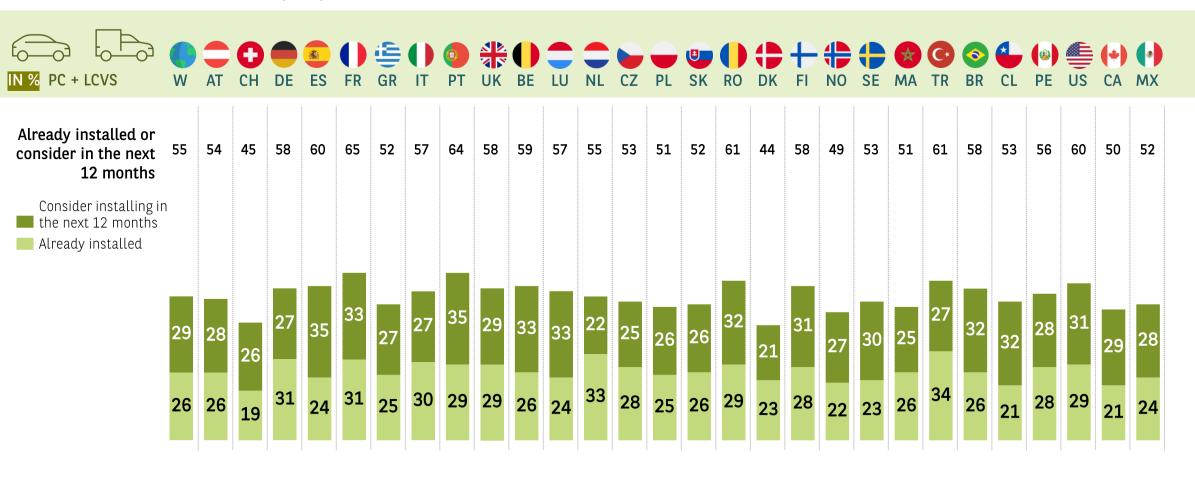




INSTALLATION OF CHARGING POINTS AT COMPANY'S PREMISES

HOW TO READ THE RESULTS?

In Switzerland in 2025, 45% of the companies that are using or considering charging at the company's premises have already installed charging points at the company's premises or are considering doing so in the next 12 months.



E32. Regarding charging at the company's premises, have you already installed charging points, or are you considering doing so in the next 12 months? Basis: companies that are using or considering charging at the company's premises

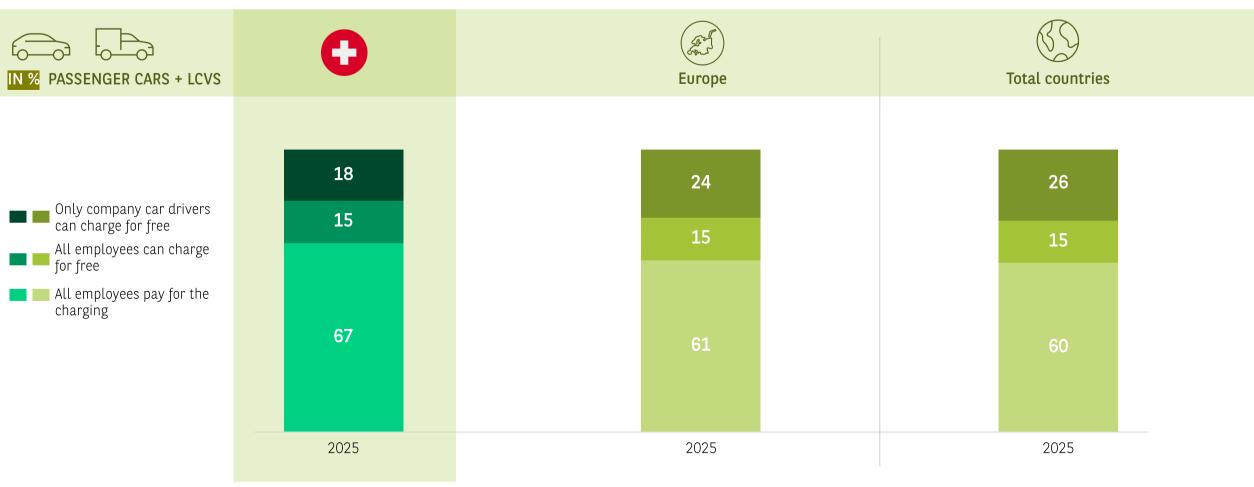




New question

HOW TO READ THE RESULTS?

In Switzerland in 2025, 18% of the companies that have already installed or are considering installing charging points on their premises manage or plan to manage the cost of charging with free charge for company car drivers.



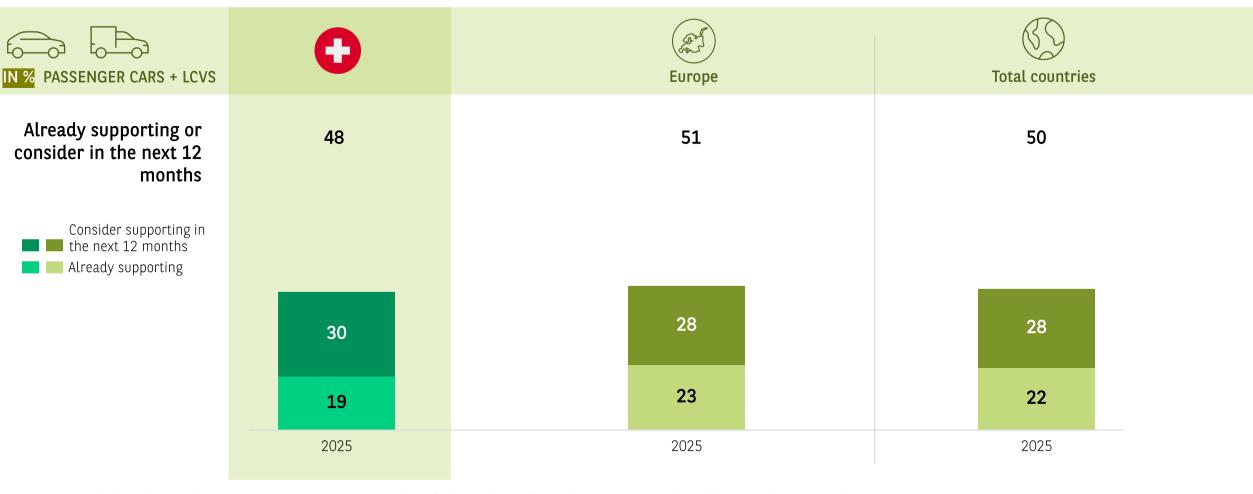
E33. How do you manage or plan to manage the cost of charging at company's premises? Basis: companies that have already installed or are considering installing charging points on their premises





HOW TO READ THE RESULTS?

In Switzerland in 2025, 48% of the companies that are using or considering home charging are already supporting company car drivers for the installation of home charging points or are considering doing so in the next 12 months.



E34. Regarding home charging, does your company support its company car drivers for the installation of home charging points, or is it planned doing so in the next 12 months? Basis: companies using or considering home charging

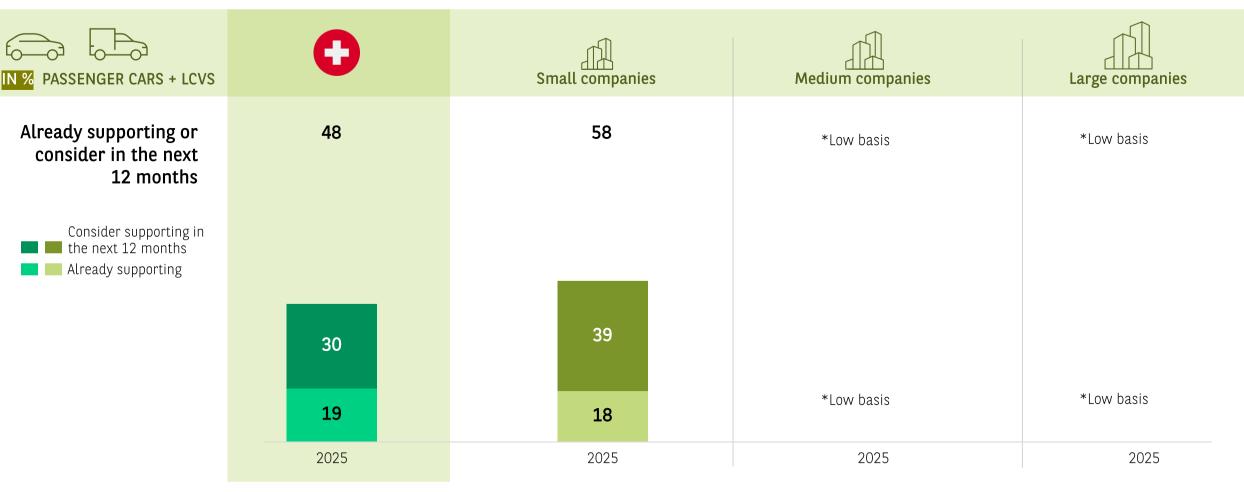




SUPPORT OF CHARGING POINTS INSTALLATION AT HOME

HOW TO READ THE RESULTS?

In Switzerland in 2025, 48% of the companies that are using or considering home charging are already supporting company car drivers for the installation of home charging points or are considering doing so in the next 12 months.



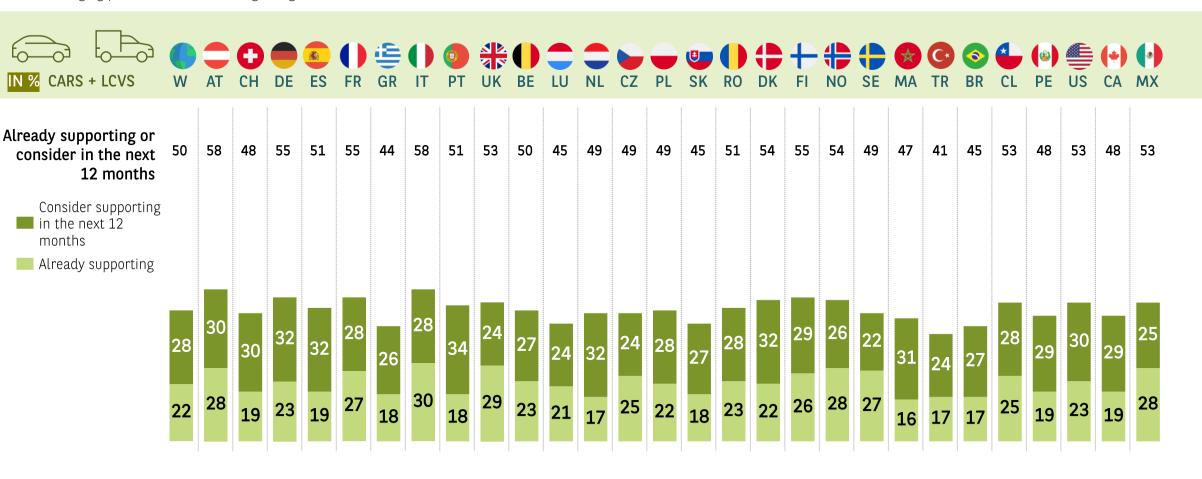
E34. Regarding home charging, does your company support its company car drivers for the installation of home charging points, or is it planned doing so in the next 12 months? Basis: companies with charging at home





HOW TO READ THE RESULTS?

In Switzerland in 2025, 48% of the companies that are using or considering home charging are already supporting company car drivers for the installation of home charging points or are considering doing so in the next 12 months.



E34. Regarding home charging, does your company support its company car drivers for the installation of home charging points, or is it planned doing so in the next 12 months? Basis: companies with charging at home





SUPPORT OF CHARGING POINTS INSTALLATION AT HOME

HOW TO READ THE RESULTS?

In Switzerland in 2025, 34% of the companies that are already supporting or are considering supporting charging points installation at home have the following policy: "The company provides lump-sum reimbursements for the cost of installation and charging points"

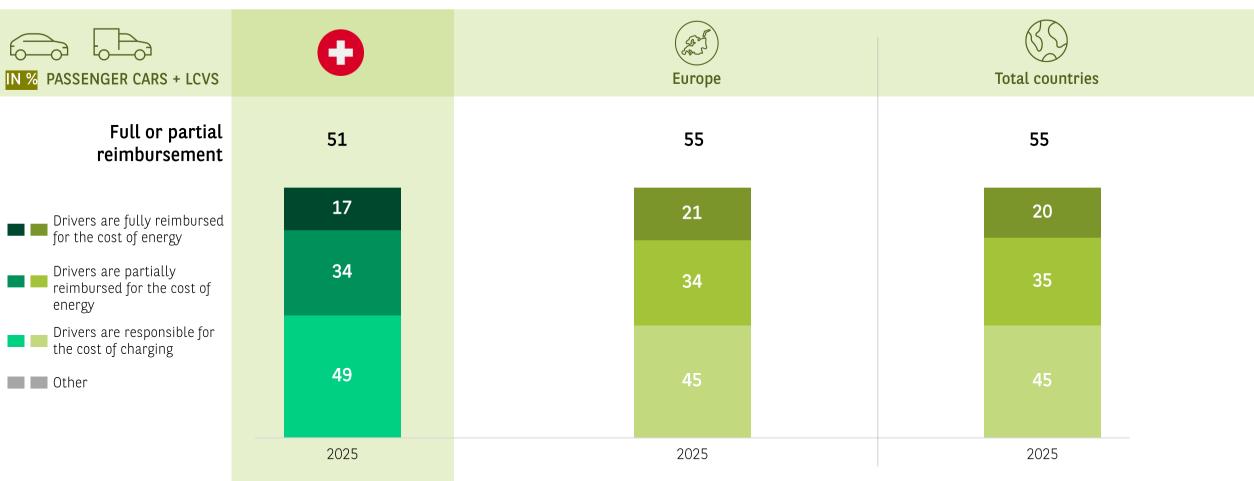
E35. Regarding home charging, how does your company currently support, or plan to support, its company car drivers with the installation of home charging points? Basis: companies that are already supporting or are considering supporting charging points installation at home





HOW TO READ THE RESULTS?

In Switzerland in 2025, 17% of the companies that are already supporting or are considering supporting charging points installation at home fully reimburse drivers for the cost of energy, or plan doing so.



E36. How do you manage or plan to manage the energy costs of home charging for company car drivers? Basis: companies that are already supporting or are considering supporting charging points installation at home

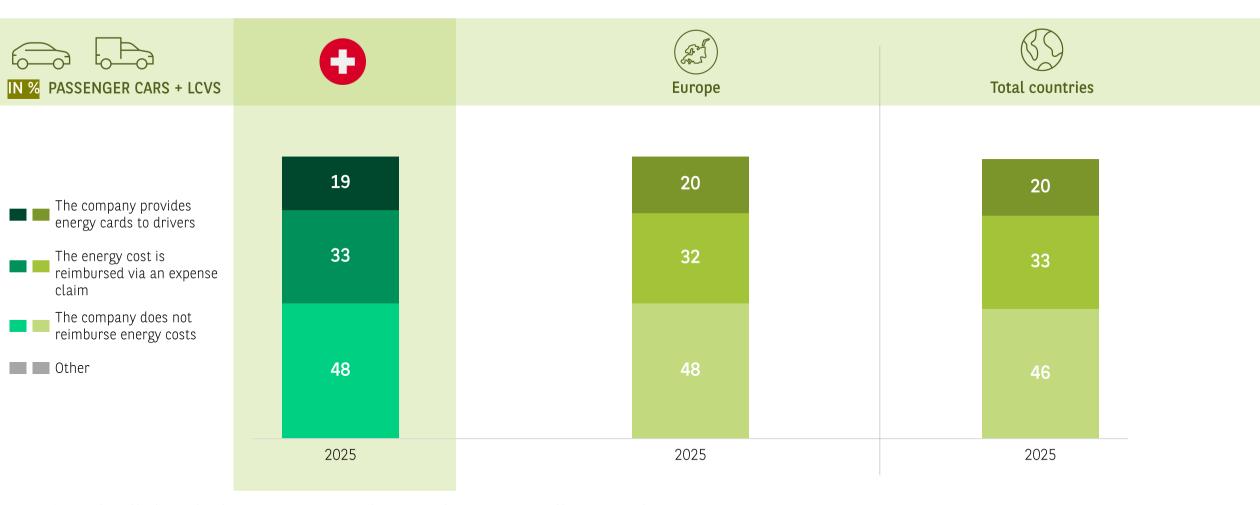




SUPPORT OF PUBLIC CHARGING COST

HOW TO READ THE RESULTS?

In Switzerland in 2025, 19% of the companies that are using or considering public charging provide energy cards to drivers.



E37. Regarding public charging, how does your company manage or plan to manage the energy costs incurred by company car drivers? Basis: companies using or considering public charging

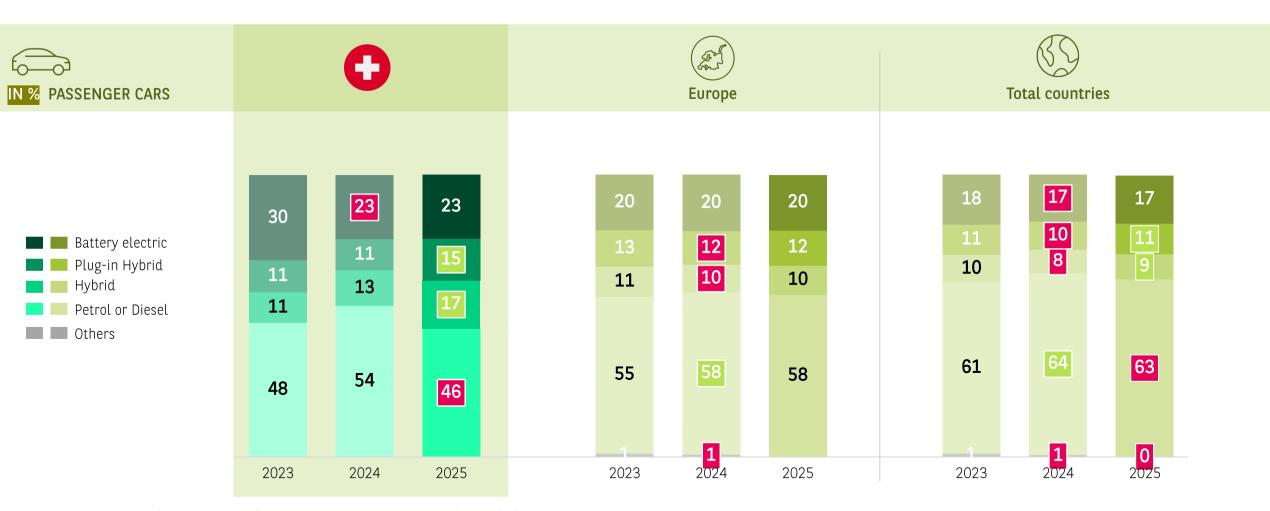




EXPECTED FLEET SHARE PER ENERGY FOCUS ON PASSENGER CARS

HOW TO READ THE RESULTS?

In Switzerland in 3 years, 23% of the passenger car fleet is expected to be BEV.



A52. What percentage of your passenger car fleet do you expect to be: battery electric, Plug-in Hybrid, Hybrid, petrol or diesel vehicles in 3 years? Basis: companies with passenger cars







EXPECTED FLEET SHARE PER ENERGY FOCUS ON PASSENGER CARS

HOW TO READ THE RESULTS?

In Switzerland in 3 years, 23% of the passenger car fleet is expected to be BEV.



A52. What percentage of your passenger car fleet do you expect to be: battery electric, Plug-in Hybrid, Hybrid, petrol or diesel vehicles in 3 years? Basis: companies with passenger cars



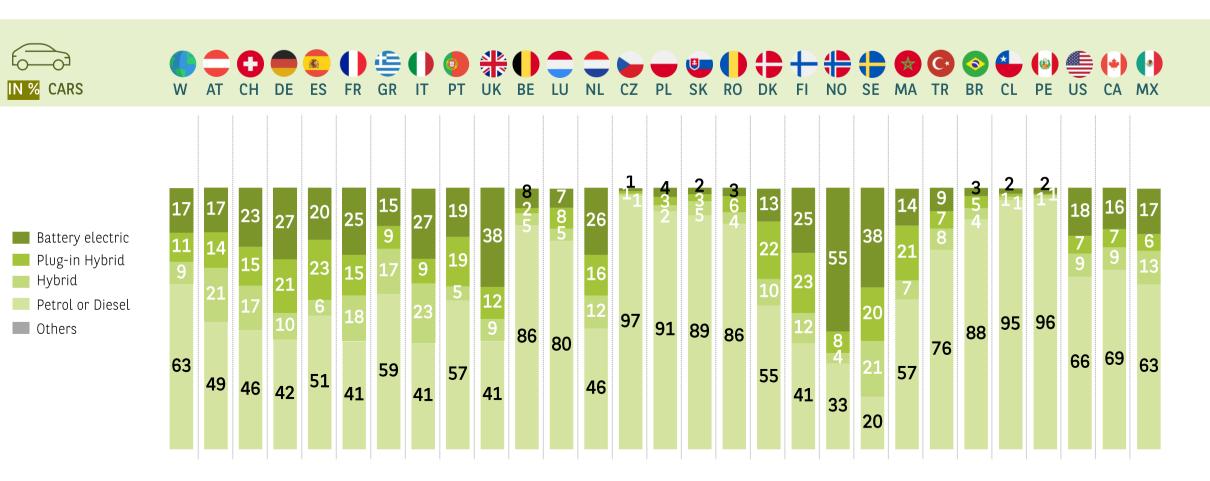




EXPECTED FLEET SHARE PER ENERGY FOCUS ON PASSENGER CARS

HOW TO READ THE RESULTS?

In Switzerland in 3 years, 23% of the passenger car fleet is expected to be BEV.



A52. What percentage of your passenger car fleet do you expect to be: battery electric, Plug-in Hybrid, Hybrid, petrol or diesel vehicles in 3 years? Basis: companies with passenger cars

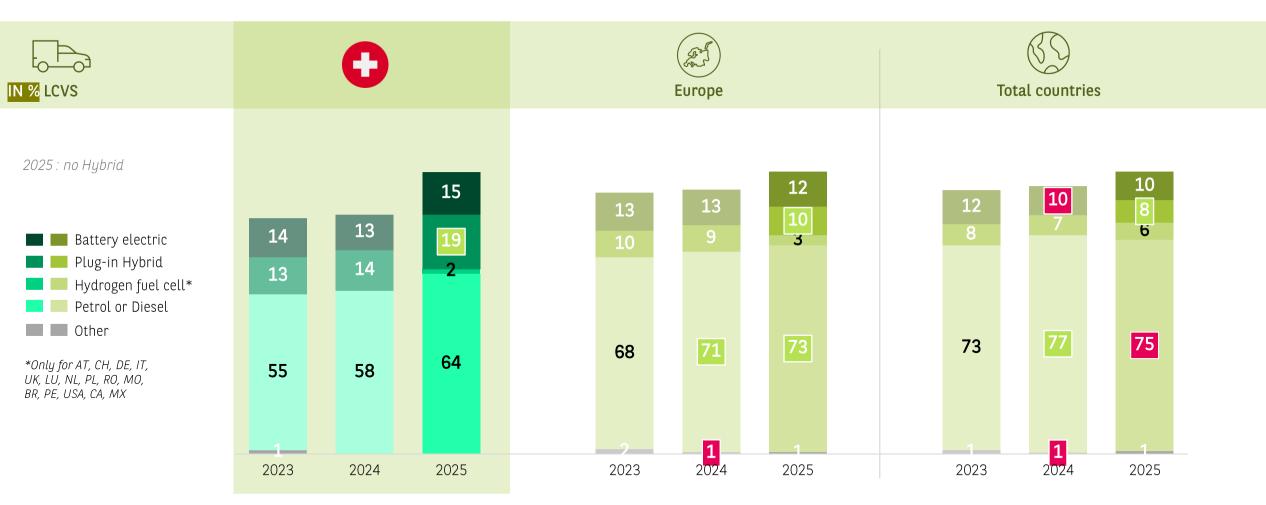




EXPECTED FLEET SHARE PER ENERGY FOCUS ON LCVS

HOW TO READ THE RESULTS?

In Switzerland in 3 years, 15% of the LCV fleet is expected to be BEV.



A53. What percentage of your LCV fleet do you expect to be: battery electric, Plug-in Hybrid, petrol or diesel or Hydrogen fuel cell] vehicles in 3 years? Basis: companies with LCVs







EXPECTED FLEET SHARE PER ENERGY FOCUS ON LCVS

HOW TO READ THE RESULTS?

In Switzerland in 3 years, 15% of the LCV fleet is expected to be BEV.



A53. What percentage of your LCV fleet do you expect to be: battery electric, Plug-in Hybrid, petrol or diesel or Hydrogen fuel cell] vehicles in 3 years? Basis: companies with LCVs



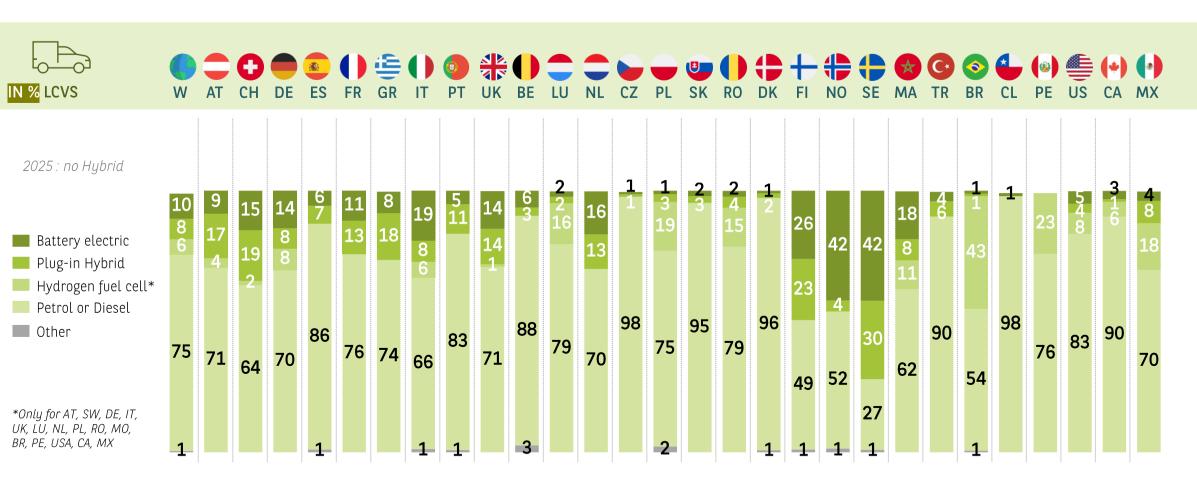




EXPECTED FLEET SHARE PER ENERGY FOCUS ON LCVS

HOW TO READ THE RESULTS?

In Switzerland in 3 years, 15% of the LCV fleet is expected to be BEV.



A53. What percentage of your LCV fleet do you expect to be: battery electric, Plug-in Hybrid, petrol or diesel or Hydrogen fuel cell] vehicles in 3 years? Basis: companies with LCVs





O4 CONNECTED FLEETS

What are the applications in terms of connected vehicles, data management solutions, and road safety equipment?



CONNECTED FLEETS KEY INSIGHTS

Telematics adoption remains stable in Swiss fleets in 2025, at a lower level than the European market average

33% of Swiss companies have adopted connected vehicles, below the European average (38%). Indeed, Swiss fleets are among the least equipped fleets in Europe. with Luxembourg (31%) and Belgian ones (32%).

The adoption is wider within LCVs fleets (21%) than within passenger cars fleets (16%). Both figures are stable compared to the previous year.

Like last year, the use of data coming from telematics remains low but the consideration high

Telematics data usage remains low at 14%, consistent with last year.

But interest in leveraging this data is high, with 47% of companies considering its use.

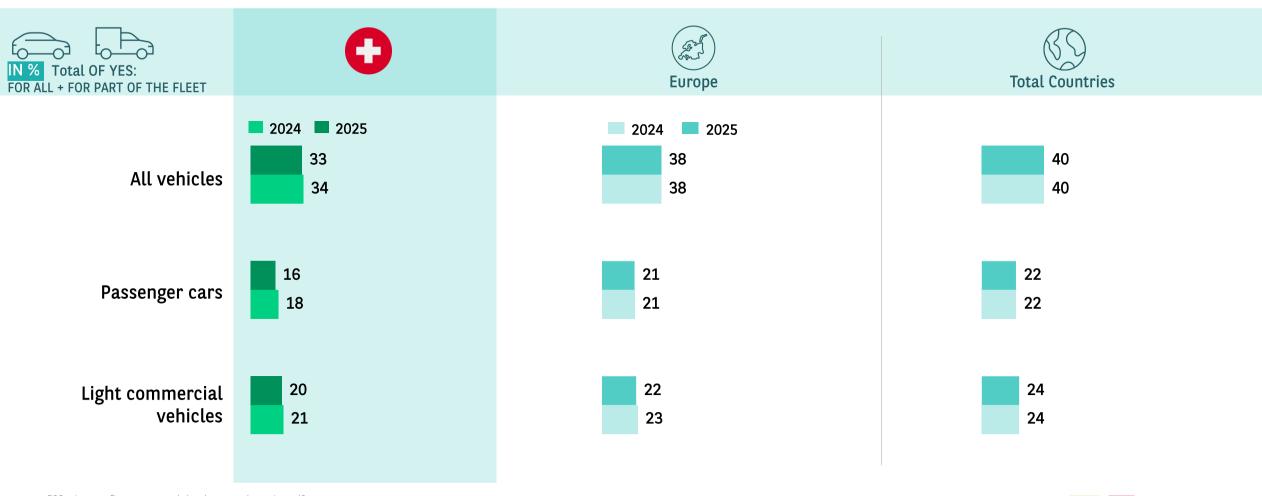




PROPORTION OF COMPANIES USING CONNECTED VEHICLES

HOW TO READ THE RESULTS?

In Switzerland, in 2025, 33% of the companies have connected vehicles for all or part of their fleet. 16% have connected passenger cars and 20% have connected LCVs.



E23c. Is your fleet connected thanks to a telematic tool? Basis: companies with corporate vehicles = 100%



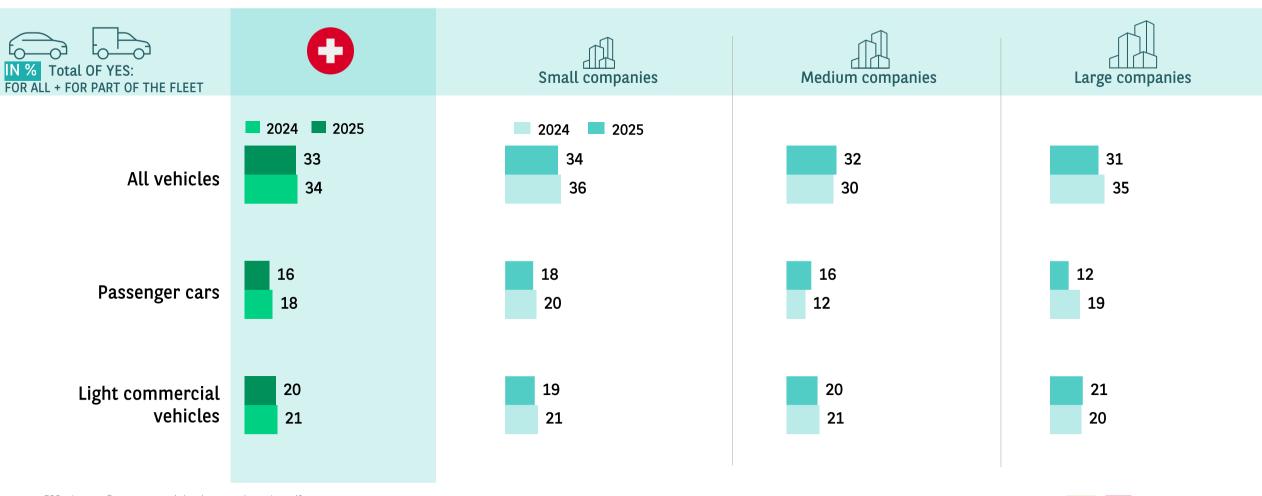


X% Significantly higher / lower vs. previous wave

PROPORTION OF COMPANIES USING CONNECTED VEHICLES

HOW TO READ THE RESULTS?

In Switzerland, in 2025, 33% of the companies have connected vehicles for all or part of their fleet. 16% have connected passenger cars and 20% have connected LCVs.



E23c. Is your fleet connected thanks to a telematic tool? Basis: companies with corporate vehicles = 100%





X% Significantly higher / lower vs. previous wave

PROPORTION OF COMPANIES USING CONNECTED VEHICLES

HOW TO READ THE RESULTS?

In Switzerland, in 2025, 33% of the companies have connected vehicles for all or part of their fleet.



E23c. Is your fleet connected thanks to a telematic tool? Basis: companies with corporate vehicles = 100%

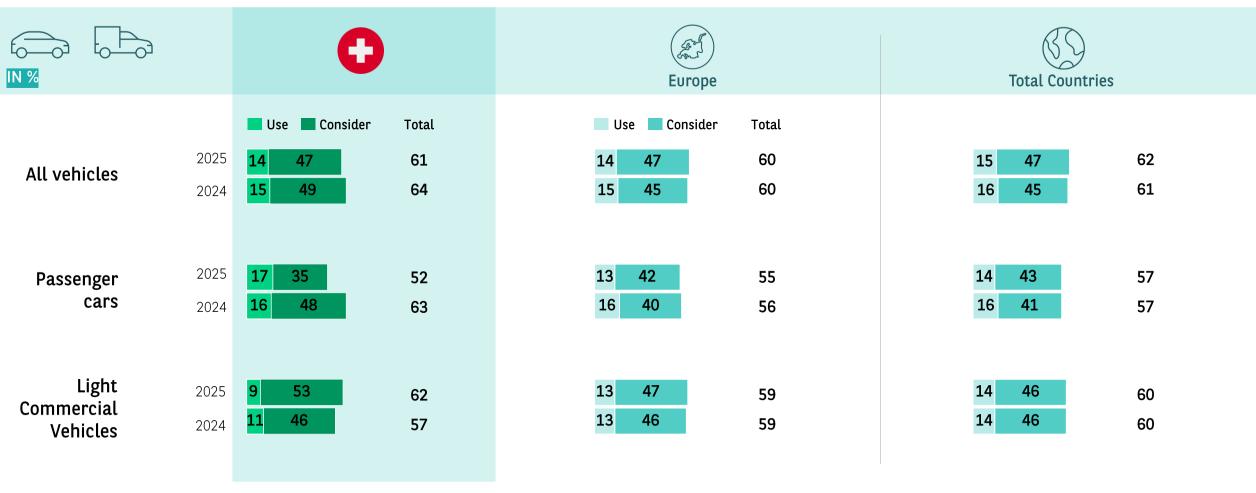




PROPORTION OF COMPANIES USING DATA COMING FROM TELEMATICS

HOW TO READ THE RESULTS?

In Switzerland in 2025, 61% of the companies with connected vehicles are already using the data coming from the vehicle box thanks to a telematics platform or are considering doing so in the next 3 years.



E23d. Do you use or consider using the data coming from the vehicle box thanks to a telematics platform? Basis: companies with connected vehicles thanks to a telematic tool







PROPORTION OF COMPANIES USING DATA COMING FROM TELEMATICS

HOW TO READ THE RESULTS?

In Switzerland in 2025, 61% of the companies with connected vehicles are already using the data coming from the vehicle box thanks to a telematics platform or are considering doing so in the next 3 years.



E23d. Do you use or consider using the data coming from the vehicle box thanks to a telematics platform? Basis: companies with connected vehicles thanks to a telematic tool



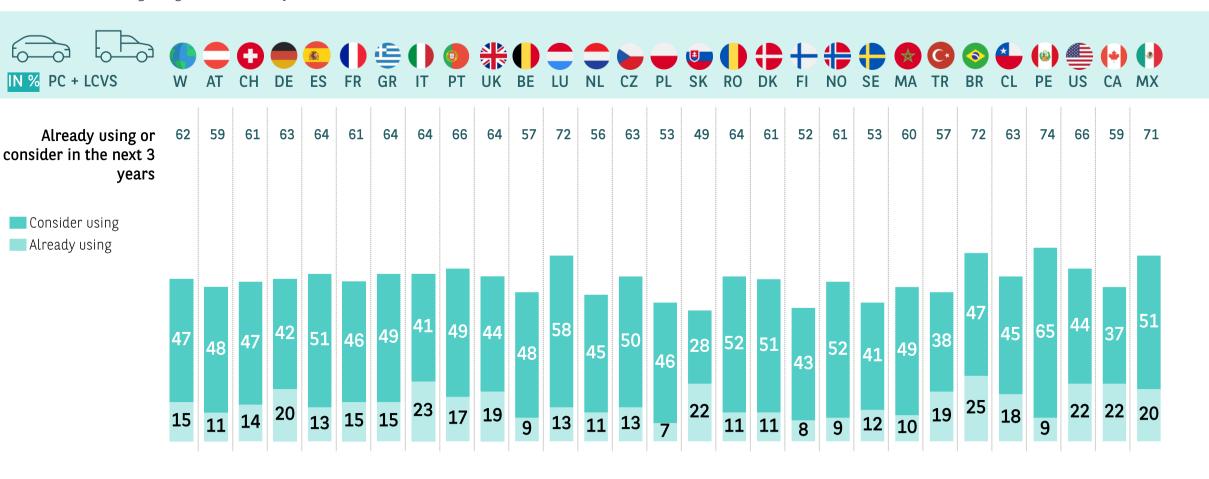




PROPORTION OF COMPANIES USING DATA COMING FROM TELEMATICS

HOW TO READ THE RESULTS?

In Switzerland in 2025, 61% of the companies with connected vehicles are already using the data coming from the vehicle box thanks to a telematics platform or are considering doing so in the next 3 years.



E23d. Do you use or consider using the data coming from the vehicle box thanks to a telematics platform? Basis: companies with connected vehicles thanks to a telematic tool





OS EMPLOYEE MOBILITY

What are the perspectives in terms of mobility policies and solutions?



EMPLOYEE MOBILITY KEY INSIGHTS

A good commitment to employee mobility by Swiss companies for 2025

74% of Swiss companies have implemented at least one mobility policy or are considering doing so and 68% of them have implemented at least one mobility solution or are considering doing so.

Swiss companies are aligned with the European benchmark for policies (74% vs 77%) and a bit behind for solutions (68% vs 71%).

Two mobility policies are standing out: public transport reimbursement and mobility budget - and one mobility solution: car sharing

33% of Swiss companies reimburse public transport expense or consider doing so and 37% offer car or cash allowance or consider doing so. In 2025, private lease/salary sacrifice options have seen a decline, with only 3% of companies offering them, a 5-point drop from the previous year, reflecting a broader European trend.

And 32% of Swiss companies offer car sharing or consider doing so.

The implementation of mobility policies and solutions is mainly motivated by CSR policies and HR related needs

Compliance to CSR policies (55% of the companies with policies and 50% with solutions) is the primary driver for implementing mobility solutions, followed by RHrelated needs (41% of the companies with policies and 44% with solutions), such as talent acquisition and employee retention.

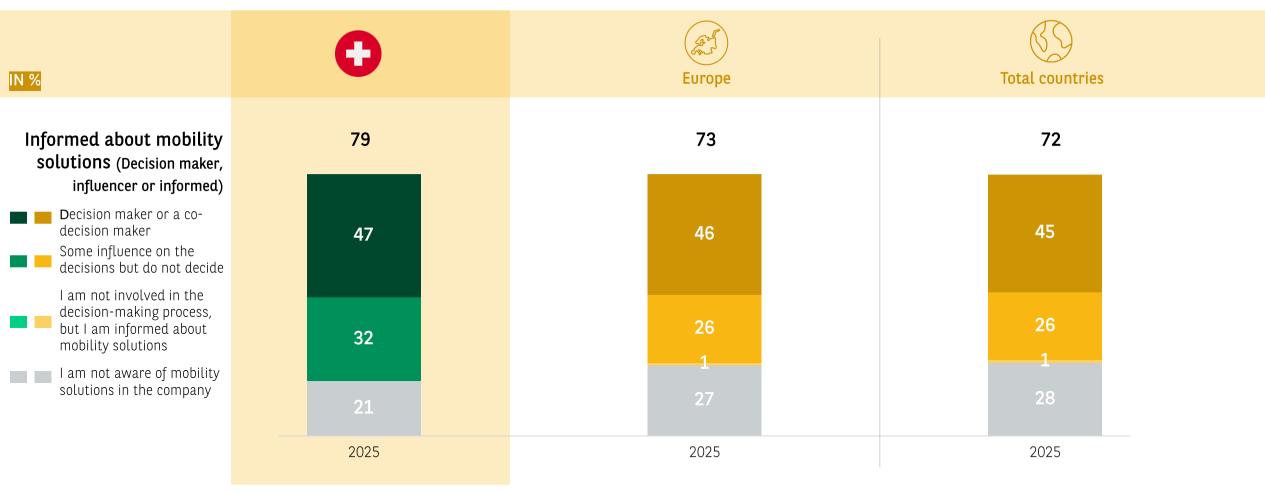




RESPONDENTS' INVOLVEMENT IN MOBILITY SOLUTION DECISIONS

HOW TO READ THE RESULTS?

In Switzerland in 2025, 79% of the respondents are informed about mobility solutions.



A12. To what extent are you informed about mobility solutions using other modes of transportation than company cars (such as car sharing, bike sharing etc...)? Basis: companies with corporate vehicles = 100%





MOBILITY POLICIES IMPLEMENTATION

HOW TO READ THE RESULTS?

In Switzerland in 2025, 33% of the companies are already using Public transport expense reimbursement or are considering doing so in the next 3 years.

	•				Total asymptotics	
IN %			Europe		Total countries	
	Use Consider	Total	Use Consider	Total		
At least one mobility policy	58 16	74	58 19	77	56 23	79
Public transport expense reimbursement	20 12	33	21 <mark>11</mark>	33	20 13	33
Personal vehicle expense reimbursement	43	7	88	16	810	18
Mobility Budget	12 6	18	16 <mark>12</mark>	28	16 13	29
Private lease or salary sacrifice	33	6	67	13	<mark>69</mark>	15
A short or mid-term rental vehicle	20 5	25	18 <mark>10</mark>	28	17 <mark>12</mark>	29
Car or cash allowance	25 12	37	18 <mark>12</mark>	30	17 13	30





MOBILITY POLICIES IMPLEMENTATION

HOW TO READ THE RESULTS?

In Switzerland in 2025, 33% of the companies are already using Public transport expense reimbursement or are considering doing so in the next 3 years.

				•							
						Europe			Total countries		
	IN	%	2023	2024	2025	2023	2024	2025	2023	2024	2025
New	Public transport expense	Use			20			21			20
item	reimbursement	Total			33			33			33
Vew	Personal vehicle expense reimbursement	Use			4			8			8
item		Total			7			16			18
	Mobility Dudget	Use	14	11	12	15	15	16	16	15	16
	Mobility Budget ——	Total	25	18	18	26	26	28	28	28	29
Private lease or salary sacrifice Total		11	8	3	14	15	6	13	13	6	
		Total	16	14	6	24	24	13	24	24	15
A short or mid term rental vehicle Total		12	17	20	19	19	18	18	17	17	
		Total	23	22	25	28	28	28	28	27	29
	Car or cash allowance —	Use	16	22	25	16	17	18	17	17	17
cai oi casii attowalice —		Total	27	32	37	26	27	30	28	28	30

MM13. Which of the following mobility policies have you implemented or are you considering implementing in the next 3 years? Basis: companies with corporate vehicles = 100%

X% Significantly higher / lower vs. previous wave

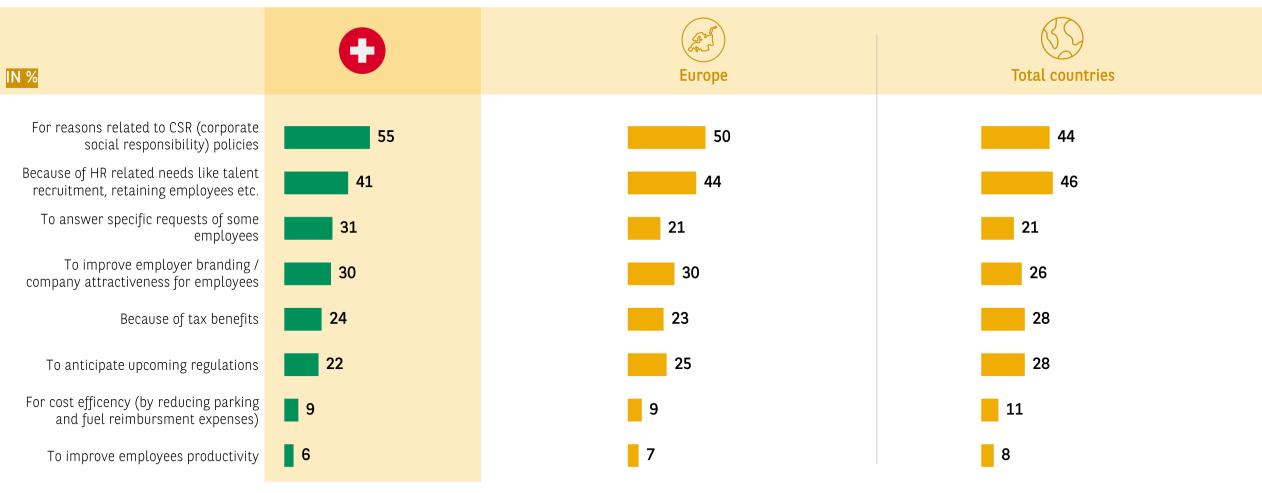




REASONS FOR IMPLEMENTING MOBILITY POLICIES

HOW TO READ THE RESULTS?

In Switzerland in 2025, 55% of the companies declare that the main reason for introducing mobility policies is: For reasons related to CSR (corporate social responsibility) policies.



MM14. For what reasons has your company introduced, or does your company intend to introduce, these mobility policies? Basis: companies using or considering at least one mobility policy





MOBILITY SOLUTIONS IMPLEMENTATION

HOW TO READ THE RESULTS?

In Switzerland in 2025, 28% of the companies are already using Car sharing or are considering doing so in the next 3 years.

IN %	•	Europe		Total countries		
	■ Use ■ Consider Total	Use Consider	Total			
At least one mobility solution	42 19 61	33 25	58	32 28	60	
Car sharing	20 8 28	13 10	23	12 11	23	
Ride sharing	12 3 15	7 9	16	7 11	18	
Bike Leasing	8 5	47	11	48	12	
Bike Sharing	6 6	5 9	14	5 <mark>10</mark>	15	
Scooter and moto leasing	83 11	4 6	11	48	12	
An app provided by the company to book multiple mobility solutions	9 9 18	11 10	21	11 12	23	
A card provided by the company to pay multiple mobility solution	11 6 16	8 12	20	7 14	21	





MOBILITY SOLUTIONS IMPLEMENTATION

HOW TO READ THE RESULTS?

In Switzerland in 2025, 28% of the companies are already using Car sharing or are considering doing so in the next 3 years.

				lacktriangle		Europe			Total countries		
	IN	%	2023	2024	2025	2023	2024	2025	2023	2024	2025
Change of definition	Con aboring	Use			20			13			12
	Car sharing ——	Total			28			23			23
hange of	Dida sharing or car pooling	Use			12			7			7
definition	Ride sharing or car pooling ——	Total			15			16			18
New	Bike Leasing	Use			8			4			4
item		Total			13			11			12
New item	Dile Charing	Use			6			5			5
	Bike Sharing ——	Total			12			14			15
New item	Scooter and moto leasing	Use			8			4			4
		Total			11			11			12
An ap	op provided by the company to	Use	15	11	9	10	10	11	11	10	11
bo	ook multiple mobility solutions	Total	19	15	18	20	20	21	22	21	23
New A o	card provided by the company	Use			11			8			7
	pay multiple mobility solution	Total			16			20			21

MM15. Which of the following mobility solutions have you implemented or are you considering implementing in the next 3 years? Basis: companies with corporate vehicles = 100%

X% Significantly higher / lower vs. previous wave

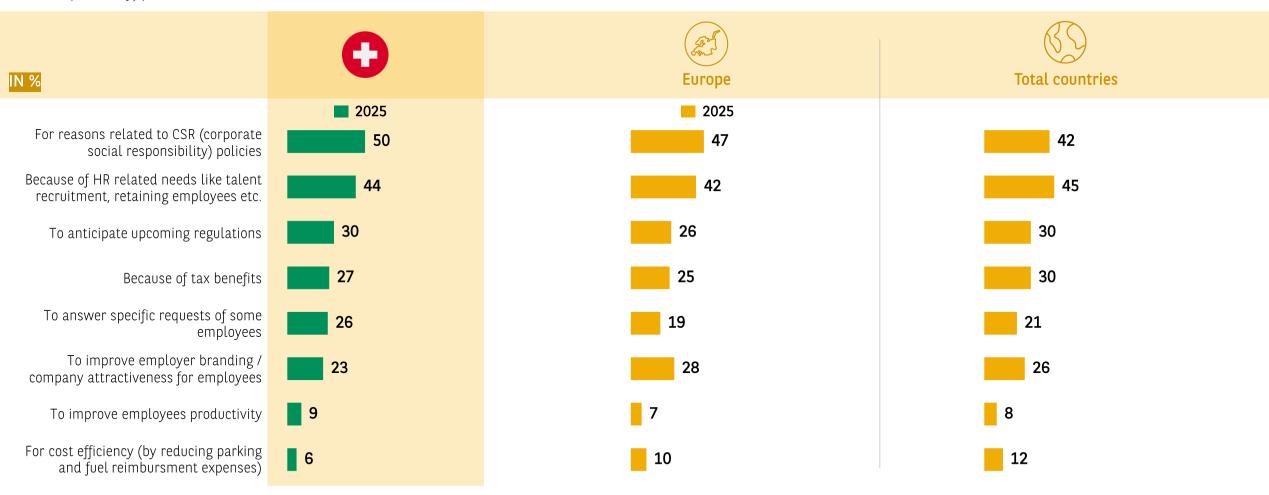




REASONS FOR IMPLEMENTING MOBILITY SOLUTIONS

HOW TO READ THE RESULTS?

In Switzerland in 2025, 50% of the companies declare that the main reason for introducing mobility solutions is: For reasons related to CSR (corporate social responsibility) policies.



MM16. For what reasons has your company introduced, or does your company intend to introduce, these mobility solutions? Basis: companies using or considering at least one mobility solution

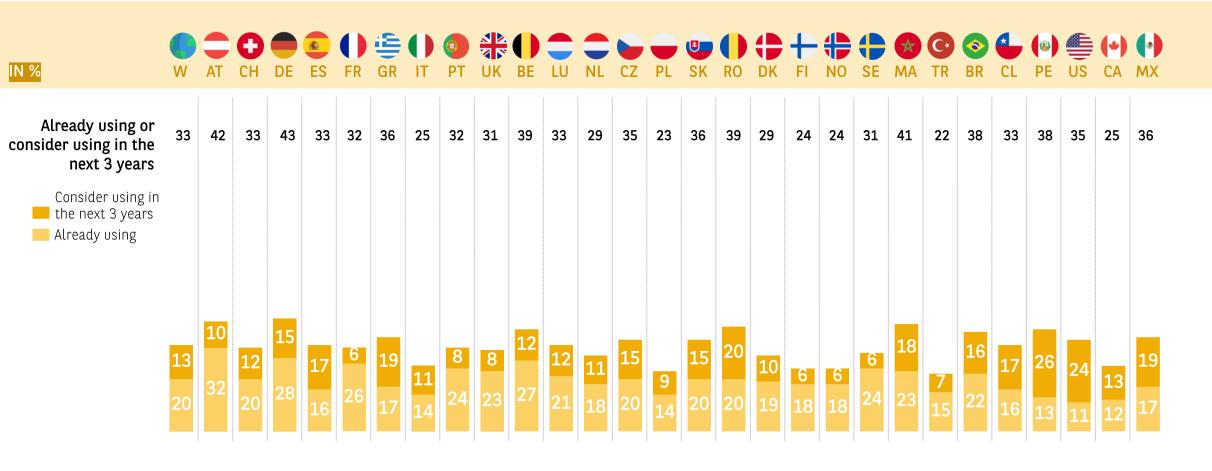




PUBLIC TRANSPORT EXPENSE REIMBURSEMENT

HOW TO READ THE RESULTS?

In Switzerland in 2025, 33% of the companies are already using Public transport expense reimbursement or are considering doing so in the next 3 years.



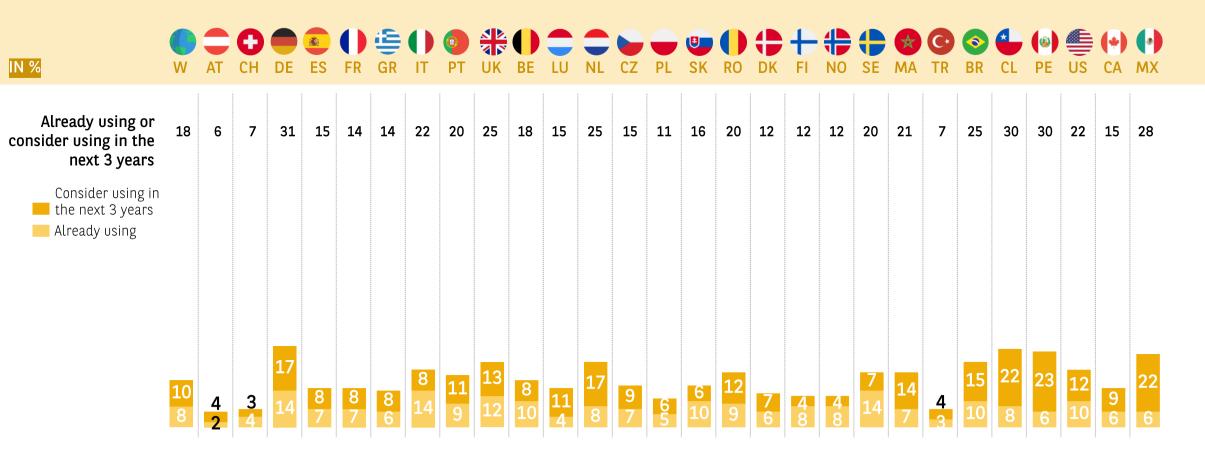




PERSONAL VEHICLE EXPENSE REIMBURSEMENT

HOW TO READ THE RESULTS?

In Switzerland in 2025, 7% of the companies are already using Personal vehicle expense reimbursement or are considering doing so in the next 3 years.



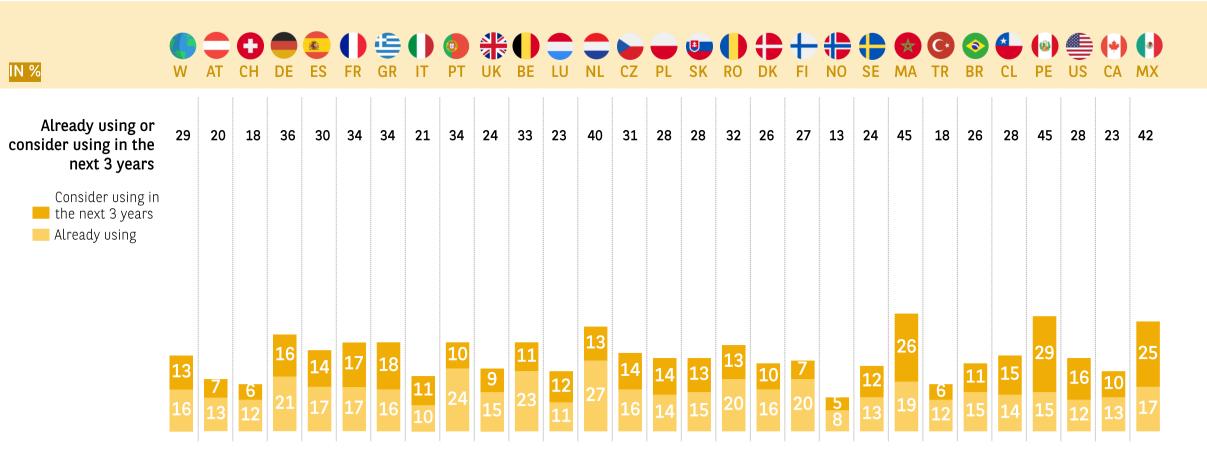




MOBILITY BUDGET

HOW TO READ THE RESULTS?

In Switzerland in 2025, 18% of the companies are already using Mobility Budget or are considering doing so in the next 3 years.



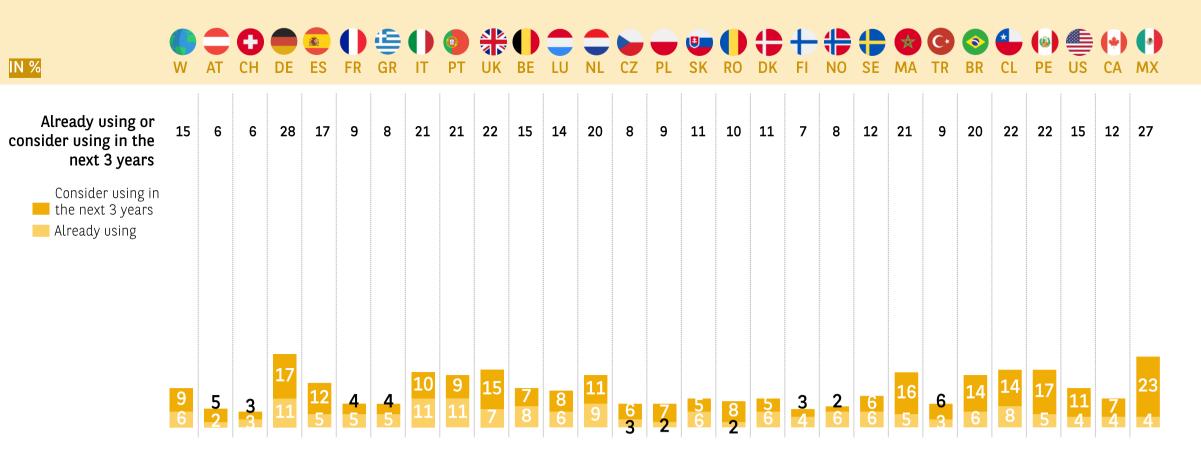




PRIVATE LEASE OR SALARY SACRIFICE

HOW TO READ THE RESULTS?

In Switzerland in 2025, 6% of the companies are already using Private lease or salary sacrifice or are considering doing so in the next 3 years.



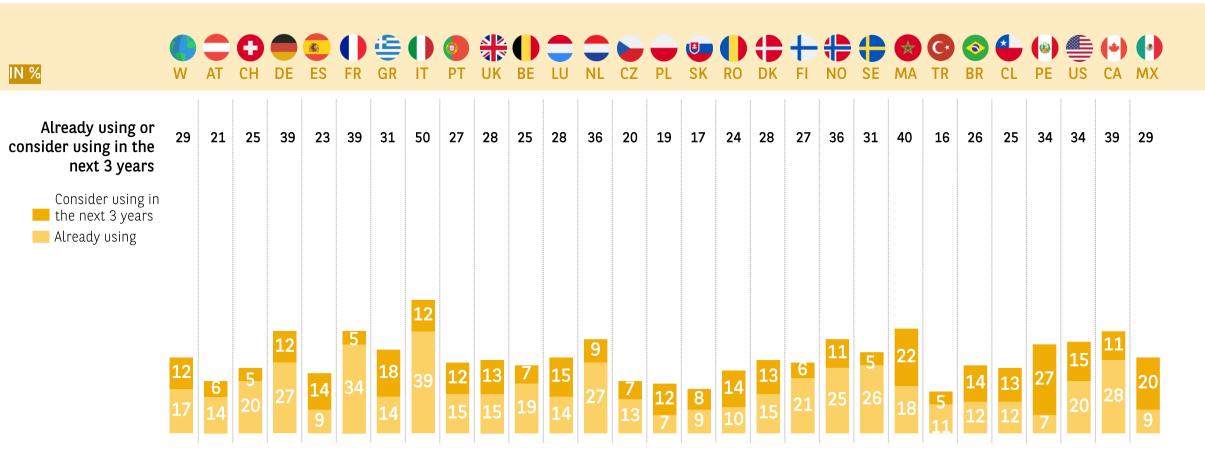




SHORT OR MID TERM RENTAL VEHICLE

HOW TO READ THE RESULTS?

In Switzerland in 2025, 25% of the companies are already using short or mid term rental vehicle or are considering doing so in the next 3 years.







CAR OR CASH ALLOWANCE

HOW TO READ THE RESULTS?

In Switzerland in 2025, 37% of the companies are already using Car or cash allowance or are considering doing so in the next 3 years.



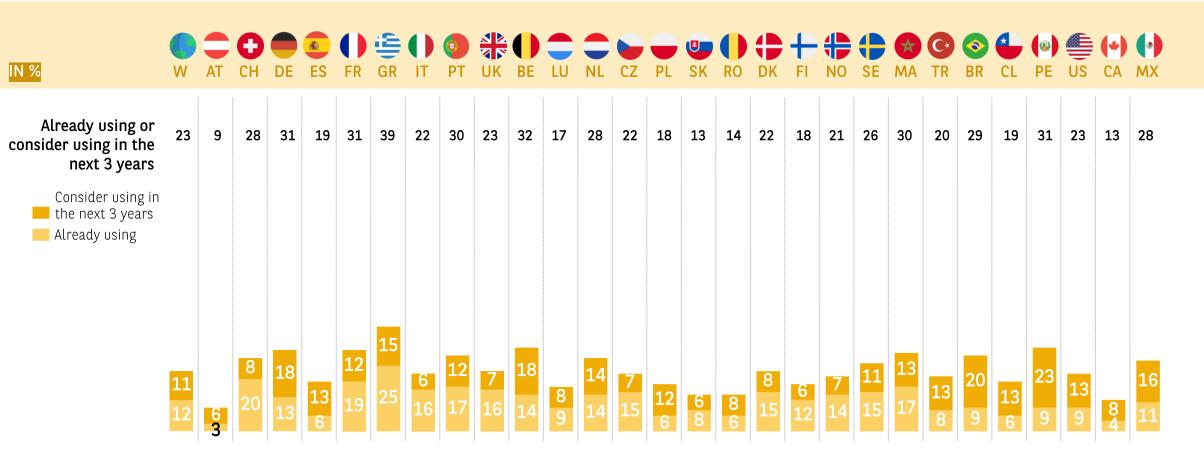




CAR SHARING / POOLED VEHICLES

HOW TO READ THE RESULTS?

In Switzerland in 2025, 28% of the companies are already using Car sharing / pooled vehicles or are considering doing so in the next 3 years.



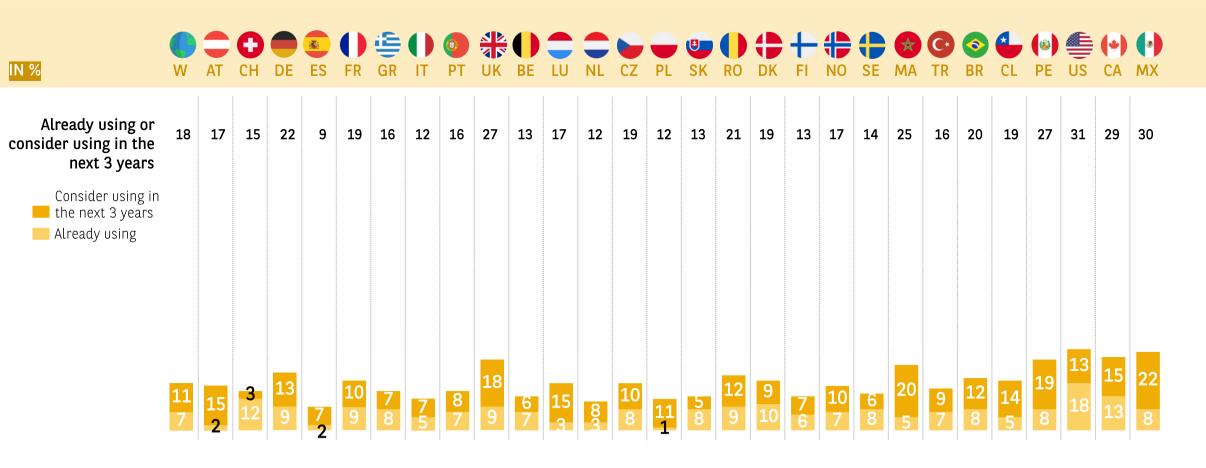




RIDE SHARING / CARPOOLING

HOW TO READ THE RESULTS?

In Switzerland in 2025, 15% of the companies are already using Ride sharing / carpooling or are considering doing so in the next 3 years.



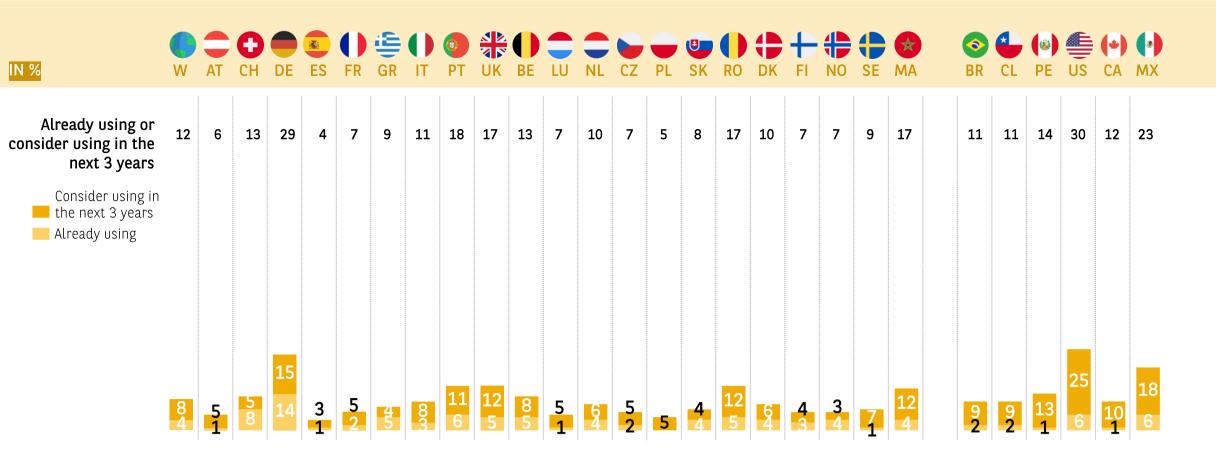




BIKE LEASING

HOW TO READ THE RESULTS?

In Switzerland in 2025, 13% of the companies are already using Bike leasing or are considering doing so in the next 3 years.



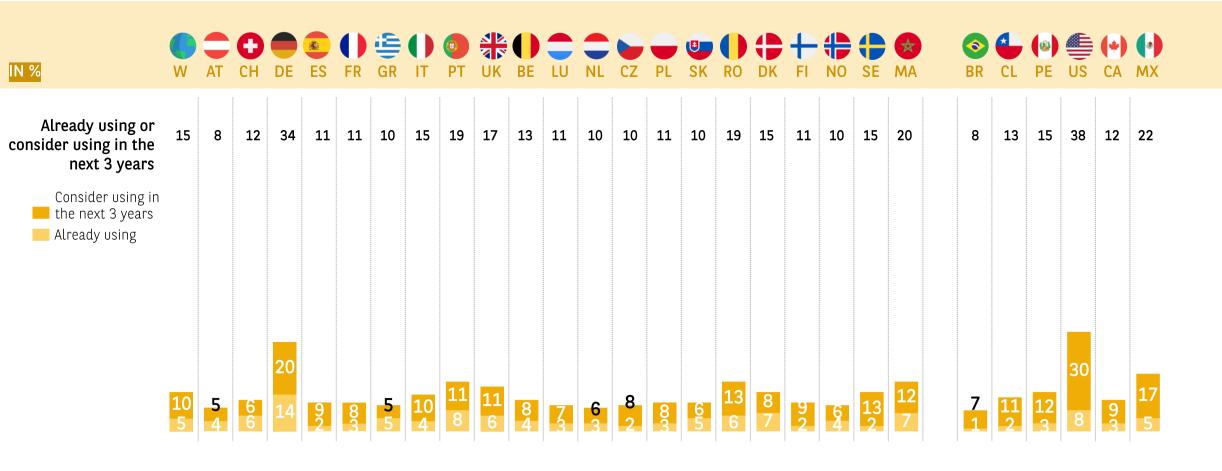




BIKE SHARING

HOW TO READ THE RESULTS?

In Switzerland in 2025, 12% of the companies are already using Bike sharing or are considering doing so in the next 3 years.



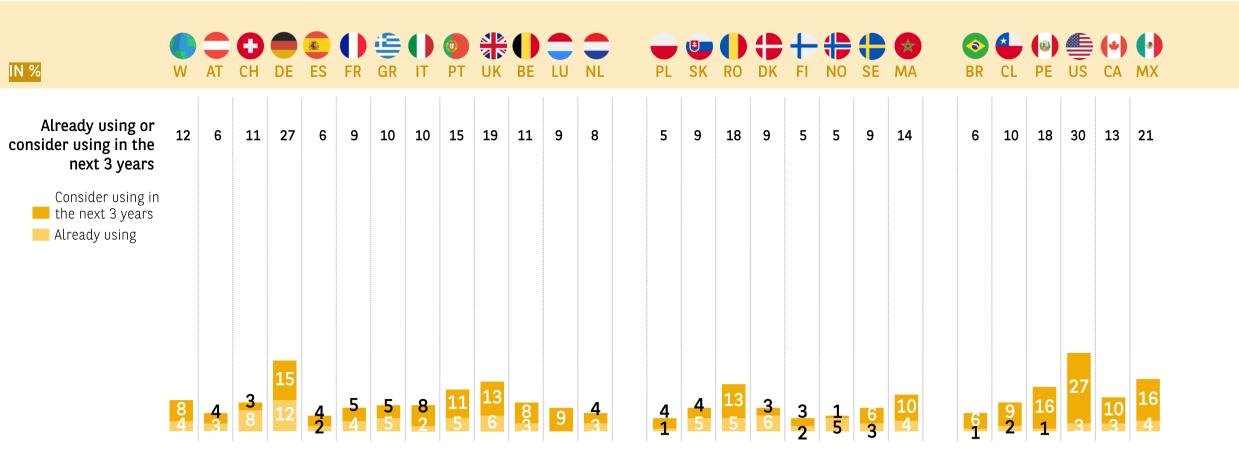




SCOOTER AND MOTO LEASING

HOW TO READ THE RESULTS?

In Switzerland in 2025, 11% of the companies are already using Scooter and moto leasing or are considering doing so in the next 3 years.



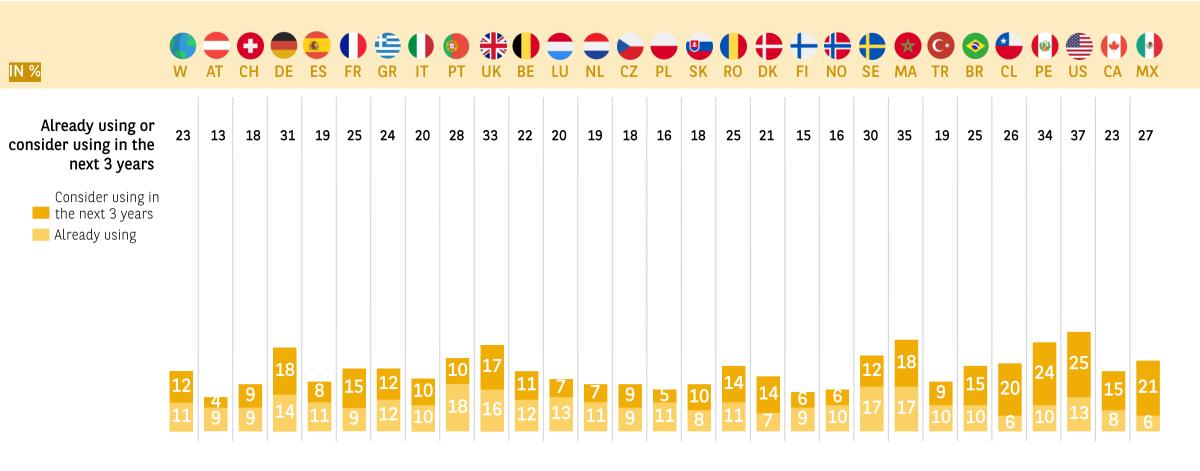




APP PROVIDED BY THE COMPANY TO BOOK MULTIPLE MOBILITY SOLUTIONS

HOW TO READ THE RESULTS?

In Switzerland in 2025, 18% of the companies are already using An app provided by the company to book multiple mobility solutions or are considering doing so in the next 3 years.



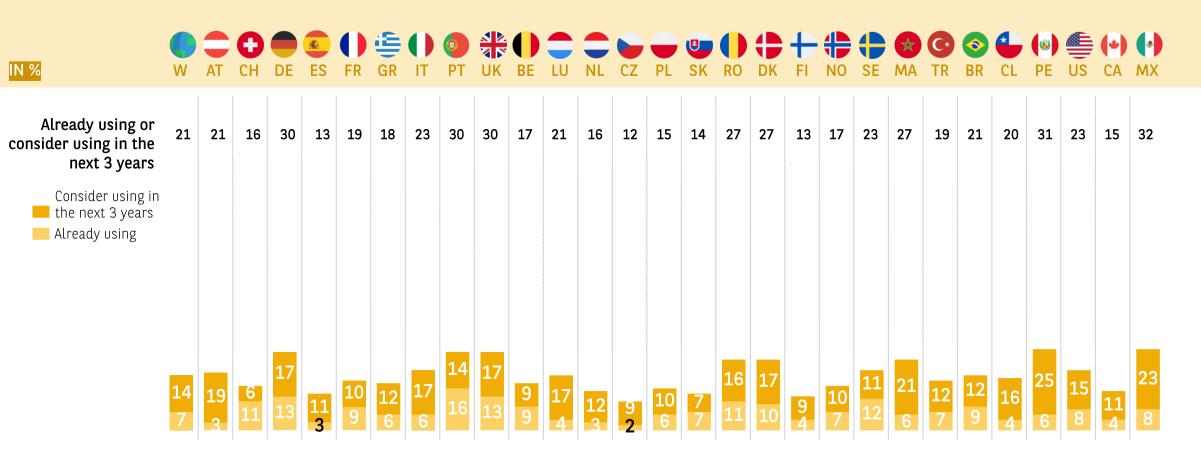




A CARD PROVIDED BY THE COMPANY TO PAY MULTIPLE MOBILITY SOLUTION

HOW TO READ THE RESULTS?

In Switzerland in 2025, 16% of the companies are already using A card provided by the company to pay multiple mobility solution or are considering doing so in the next 3 years.







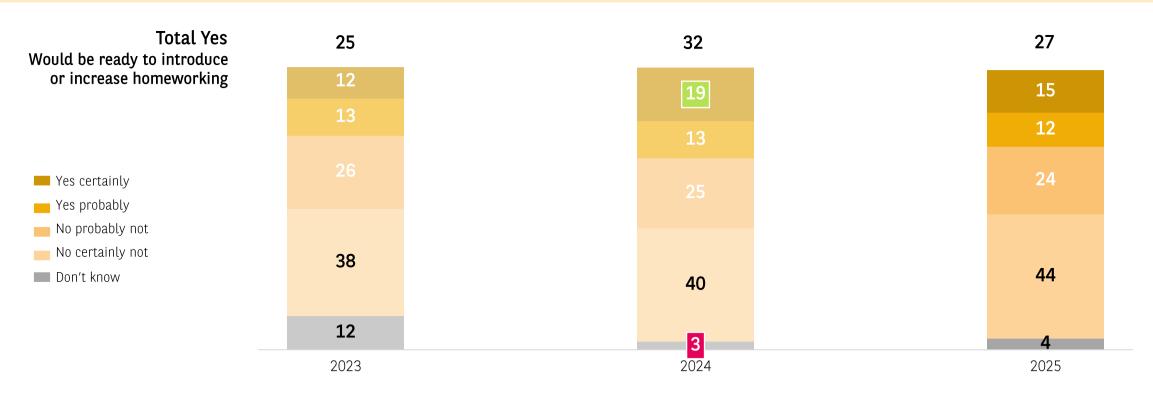
READY TO INTRODUCE OR INCREASE HOMEWORKING

HOW TO READ THE RESULTS?

In 2025, 27% of the companies would be ready to introduce or increase homeworking for their employees.

Local question





BE2. Would you be ready to introduce or increase homeworking for your employees? Basis: companies with corporate vehicles = 100%

X% Significantly higher / lower vs. previous wave



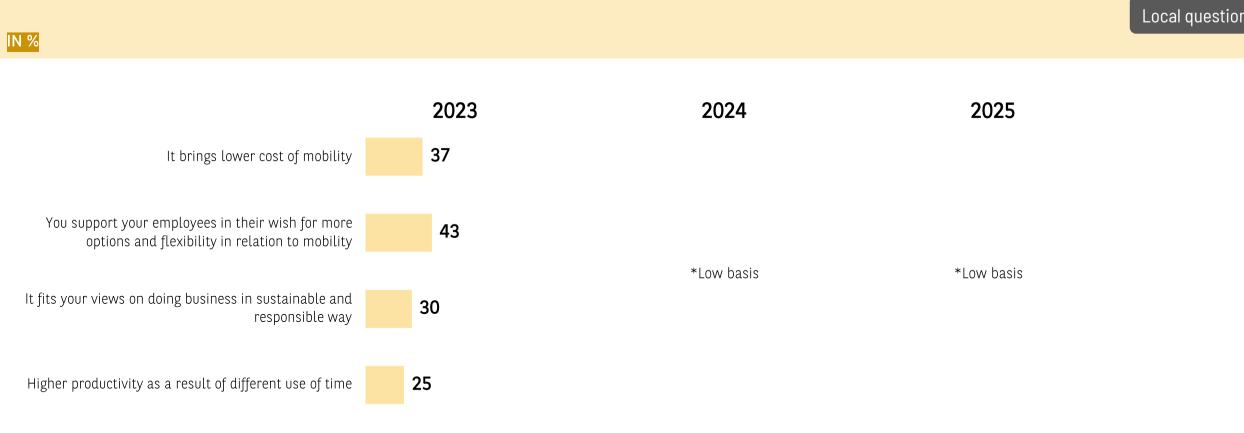


REASONS TO OFFER MOBILITY BUDGET

HOW TO READ THE RESULTS?

2025, 52% of the companies already offer or are considering offering a Mobility Budget to their employees because: It brings lower cost of mobility.

Local question



NL30B. Why do you offer or plan to offer a mobility budget? Basis: companies already offering or considering offering a Mobility Budget

X% Significantly higher / lower vs. previous wave







6

FUTURE CHALLENGES

What are the future challenges for fleet management in the coming years?



FUTURE CHALLENGES KEY INSIGHTS

Only a minority of Swiss companies have set targeted decarbonization goals to date

15% of Swiss companies have targeted decarbonization goals, but 27% are currently evaluating such goals, showing a growing awareness of corporate decarbonization – with rather consistent results across company sizes and with the European average.

A moderate weight of employee mobility: of those with decarbonization targets, 15% consider employee mobility is a significant factor and 27% a moderate factor.

For Swiss fleet managers, future fleet challenges are focused on fleet electrification and adaptation to restrictive public policies on ICE vehicles

The implementation of alternative energy technologies (30%) and the adaptation to restrictive public policies on ICE (28%) are the top future challenges for fleet managers. The ranking is relatively stable compared to the previous year, and consistent with the European market.

Adjusting to news ways of working (14%, a 9-point decrease) and Implementing other mobility solutions (11%, a 6-point decrease) appear to be less a concern in 2025.

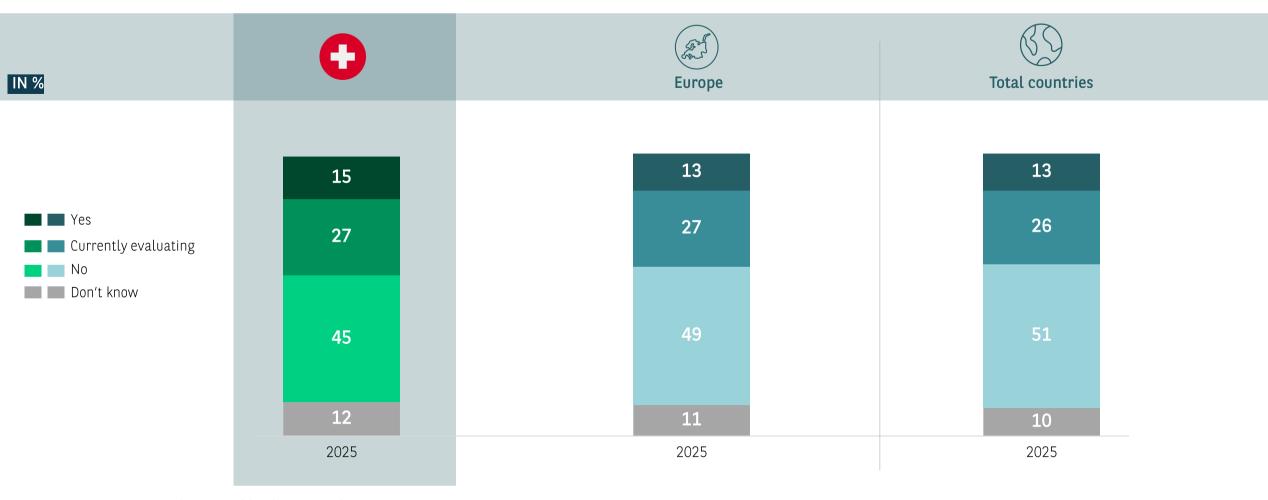




DECARBONIZATION GOALS

HOW TO READ THE RESULTS?

In Switzerland in 2025, 15% of the companies have targeted decarbonization goals.



A56. Does your organization have targeted decarbonization goals? Basis: companies with corporate vehicles = 100%





DECARBONIZATION GOALS

HOW TO READ THE RESULTS?

In Switzerland in 2025, 15% of the companies have targeted decarbonization goals.



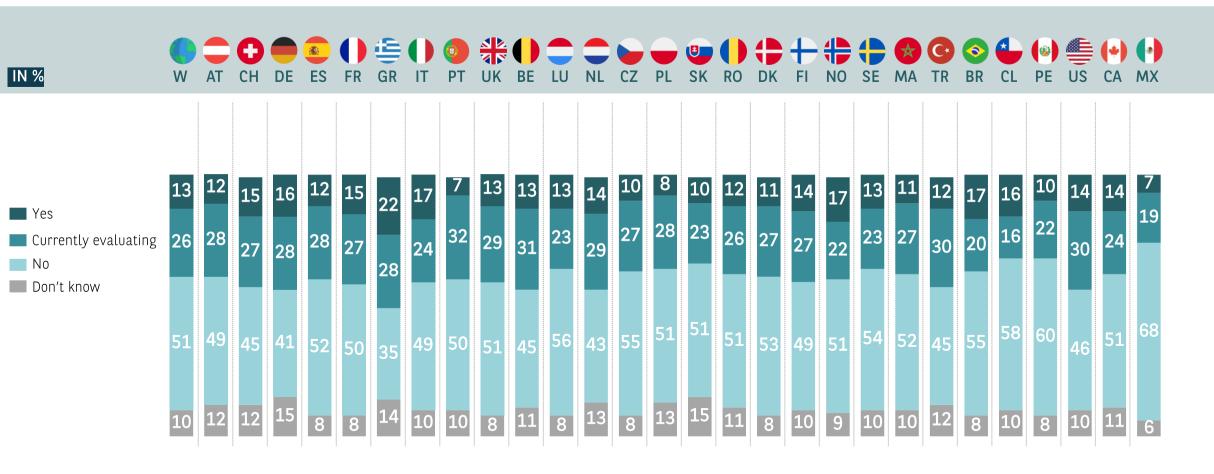
A56. Does your organization have targeted decarbonization goals? Basis: companies with corporate vehicles = 100%





HOW TO READ THE RESULTS?

In Switzerland in 2025, 15% of the companies have targeted decarbonization goals.



A56. Does your organization have targeted decarbonization goals? Basis: companies with corporate vehicles = 100%

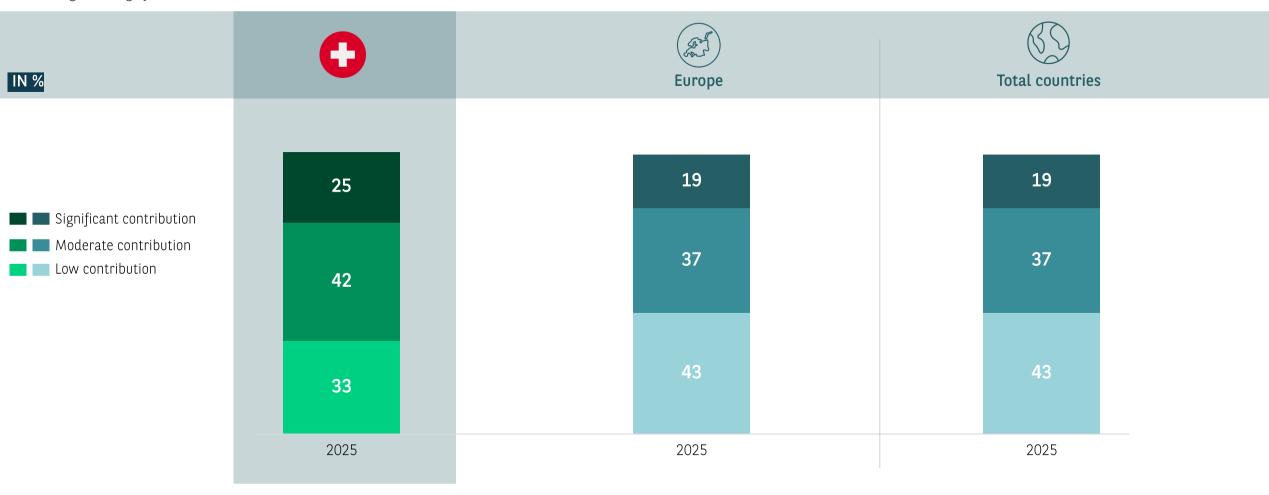




IMPORTANCE OF EMPLOYEE'S MOBILITY TO DECARBONIZATION GOALS

HOW TO READ THE RESULTS?

In Switzerland in 2025, 25% of the companies that have targeted decarbonization goals rate the contribution of employee's mobility in these decarbonization targets as significant contribution.



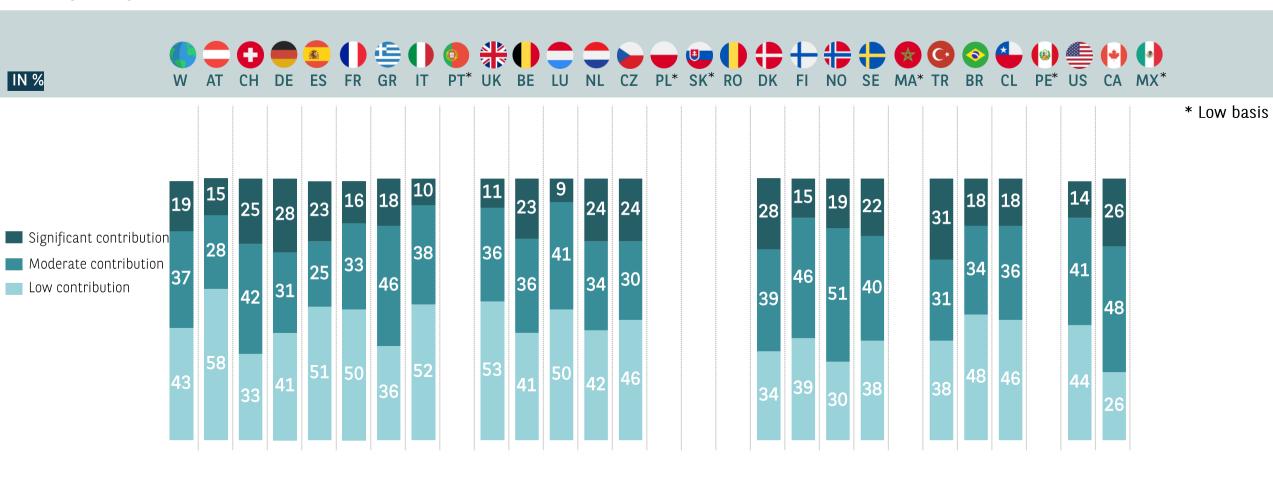
A57. How would you rate the contribution of employees mobility in these decarbonization targets? Basis: companies that have targeted decarbonization goals





HOW TO READ THE RESULTS?

In Switzerland in 2025, 25% of the companies that have targeted decarbonization goals rate the contribution of employee's mobility in these decarbonization targets as significant contribution.



A57. How would you rate the contribution of employees mobility in these decarbonization targets? Basis: companies that have targeted decarbonization goals

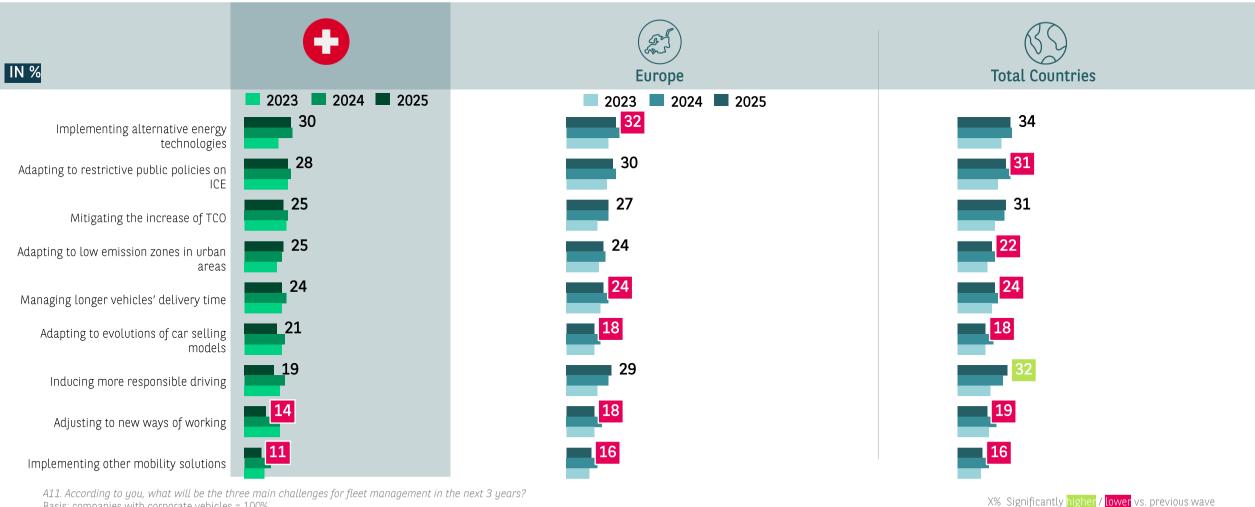




THREE MAIN CHALLENGES FOR FLEET MANAGEMENT IN THE N3Y

HOW TO READ THE RESULTS?

In Switzerland in 2025, 30% of the companies declare that Implementing alternative energy technologies is top 1 challenge for fleet management in the next 3 vears.



Basis: companies with corporate vehicles = 100%





THREE MAIN CHALLENGES FOR FLEET MANAGEMENT IN THE N3Y

HOW TO READ THE RESULTS?

In Switzerland in 2025, 30% of the companies declare that Implementing alternative energy technologies is top 1 challenge for fleet management in the next 3 years.

IN %	1st challenge 2nd challenge 3rd challenge	W	AT	C H	DE	ES	FR	GR	IT	PT	UK	BE	LU	NL	CZ	PL	SK	RO	DK	+	₩ NO	SE	₩ MA	C• TR	S BR	CL	(e) PE	US	CA CA	MX MX
Implementing alternative energy technologies		34	32	30	38	26	47	29	25	37	46	39	27	26	29	26	26	38	29	37	28	22	29	29	44	43	47	33	31	51
Adapting to	restrictive public policies on ICE	31	28	28	35	24	42	24	31	37	32	43	32	30	25	22	29	40	29	30	22	28	31	30	41	41	31	31	25	34
Mitigatir	ng the increase of TCO	31	28	25	27	26	34	25	32	28	48	16	28	23	22	23	28	31	23	22	29	20	34	22	43	35	51	39	52	56
Adapting zone	g to low emission es in urban areas	22	19	25	20	20	36	23	19	25	32	30	20	21	26	22	22	28	24	21	22	23	19	21	1	21	16	27	16	11
Managing	g longer vehicles' delivery time	24	28	24	24	24	36	23	21	20	23	35	27	24	22	18	23	19	25	22	27	23	15	25	17	17	18	27	39	13
Adapting to	evolutions of car selling models	18	20	21	19	19	11	23	20	12	13	20	18	21	17	19	17	15	17	26	15	21	18	19	31	26	10	13	16	16
Inducing r	more responsible driving	32	23	19	42	32	41	25	27	28	39	36	33	24	24	25	22	27	30	21	25	27	26	23	52	44	54	44	35	42
Adjustin	ng to new ways of working	19	14	14	29	16	12	19	19	11	10	31	20	19	25	18	20	17	22	16	16	14	24	21	40	27	16	12	18	18
Implementi	ng other mobility solutions	16	13	11	23	16	19	19	15	16	9	19	16	11	17	18	13	15	23	22	19	15	18	12	8	30	14	7	12	10

A11. According to you, what will be the three main challenges for fleet management in the next 3 years? Basis: companies with corporate vehicles = 100%







APPENDIX



Vehicles in fleets

- PC: Passenger Cars
- LCVs: Light Commercial Vehicles
- Second-hand vehicles: Vehicles that were not new when acquired. "Not new" means already used by others outside the company. It does not consider 0 km pre-registered cars from dealers/OEMs.

Financing methods

- Operational Leasing / Full Service Leasing with residual value risk for the lessor: a service which, in exchange for a monthly rental, enables the customer to have a vehicle for a defined amount of time and mileage with associated optional services. The customer chooses the vehicle along with the associated optional services such as maintenance, insurance, fuel management, breakdown and replacement vehicle, tyre replacement...
- Financial leasing with residual value risk for the lessee: can be defined as renting a vehicle with the possibility to buy it at the end of the contract, for a price agreed at the beginning of the contract

Alternative Energy Technologies

- BEV (Battery Electric Vehicle): Powered only by electricity using energy stored in rechargeable batteries
- PHEV (Plug-in Hybrid): Combines a petrol or diesel engine with an electric motor and a battery that can be recharged by plugging into an electrical outlet
- HEV (Hybrid): Combines a petrol or diesel engine with an electric motor and small battery, with no possibility to recharge by plugging into an electrical outlet
- **Hydrogen Fuel cell**: Uses hydrogen fuel for motive power (not related to pilot test of a vehicle)

Telematics

Telematics enables transmission of data to the fleet manager to monitor fuel consumption, driver behaviour, vehicle location, driver's impact on environment... from vehicles on the move. Data is transmitted by means of a car manufacturer box or by an after sales box installed in the vehicle. Telematics do not include data transmission by the mean of the users' smartphones.





Mobility policies

- Public transport expense reimbursement (partial or total)
- Personal vehicle expense reimbursement (partial or total)
- Mobility Budget: predefined budget granted by the employer allowing employees to choose their mode of transport
- Private lease or salary sacrifice: private lease where an employee leases a car on his own behalf / salary sacrifice where an employee leases a car via their employer
- A short or mid-term rental vehicle to provide mobility for an employee
- Car or cash allowance

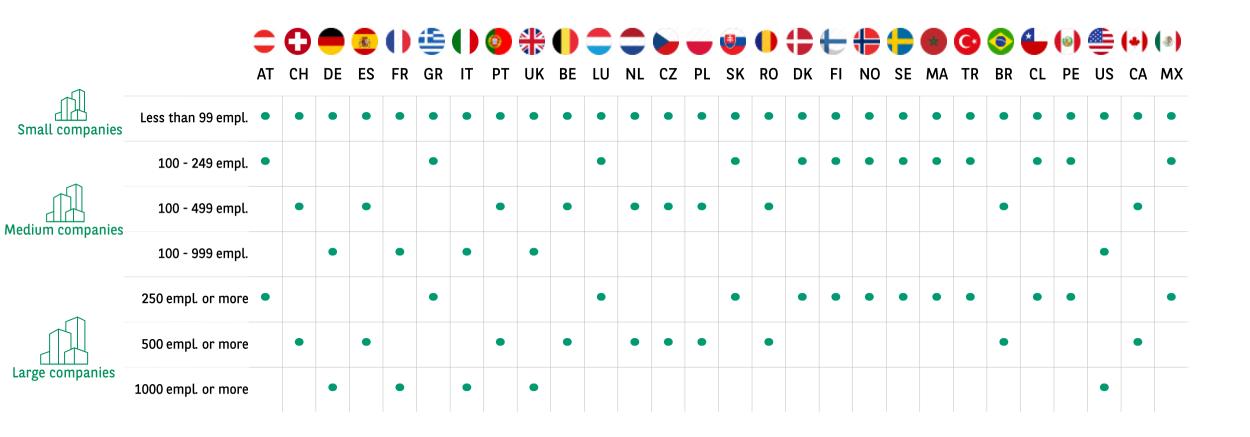
Mobility solutions

- Car sharing or pooled/unassigned vehicles: a pool of cars put at your disposal by your company that can be booked and used for professional or personal use.
- Ride sharing: arranging for travel between several parties in a private vehicle driven by its owner, free or for a fee, by means of a website or app provided by your company
- Car pooling: meaning in exchange for a payment
- Bike Leasing: solution provided by the company
- Bike Sharing: solution provided by the company
- Scooter and moto leasing: solution provided by the company
- An app provided by the company to book multiple mobility solutions
- A card provided by the company to pay multiple mobility solution





COMPANY SIZE SEGMENT DEFINITION







THANK YOU





